

Benefits of CPFR and VMI Collaboration Strategies: a Simulation Study

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ABSTRACT: This study provides managerial insight to pursue Collaborative Planning Forecasting and Replenishment (CPFR) or Vendor Managed Inventory (VMI) strategy for both the retailer and manufacturer under different supply chain settings. Discrete event simulation is used to investigate the cost benefits of CPFR and VMI strategies over Traditional Supply Chain (TSC) in a variable demand environment. The conceptual model is a two-echelon production-inventory system with a manufacturer and a retailer. The results from this study suggest that when compared to TSC, both VMI and CPFR achieve cost benefits in inventory management for both the manufacturer and retailer. Under most supply chain settings, higher cost benefits are achieved in CPFR compared to VMI. Also, CPFR achieves higher cost benefits when demand variability is high, production capacity is low, backorder penalty cost is high and delivery lead time is long. However, when production capacity is high and delivery lead time is short, the cost benefits of CPFR and VMI are significantly lower.

Key Words: CPFR, VMI, Collaboration Strategy, Simulation Modeling, Inventory Management

Benefits Of Cpfr And Vmi Collaboration Strategies In A

**Luis M. Camarinha-Matos,Iraklis
Paraskakis,Hamideh Afsarmanesh**

Benefits Of Cpfr And Vmi Collaboration Strategies In A:

Benefits of CPR and VMI Collaboration Strategies in a Variable Demand Environment Dattaraj

Kamalapurkar,2011 In recent years practitioners and academic researchers have emphasized that organizations need to collaborate with suppliers and customers to improve their competitive advantage The availability of cost efficient information technologies like EDI XML etc have made it possible to develop and implement many forms of collaboration strategies Among them Vendor Managed Inventory VMI and Collaborative Planning Forecasting and Replenishment CPFR are most popular which are considered for this study While many studies have identified the benefits of demand information sharing in supply chains however the benefits gained by implementing collaboration strategies like VMI and CPFR in a variable demand environment are not well established in the literature This study uses discrete event simulation Arena software to develop three different supply chain simulation models TSC VMI and CPFR These models are used to investigate cost benefits of CPFR and VMI over traditional Supply Chain TSC in a variable demand environment The conceptual model is a two echelon production inventory system with a manufacturer plant and warehouse and a retailer Periodic review order up to inventory policy is used to determine order quantity for retailer and production quantity for manufacturer during each period Manufacturer has capacity constraints and any demand not met during the period is backordered Similarly retailer fulfills their demand from available inventory and any demand not met is backordered Demand variability production capacity backorder penalty cost delivery lead time and supply chain strategy are used as the control variables Manufacturer cost and retailer cost are used as the performance measures The outputs from the three simulation models are analyzed using ANOVA and the Pairwise Comparisons method The results from this study confirm that when compared to TSC both VMI and CPFR achieve cost reduction for both the manufacturer and the retailer Also higher cost reduction is achieved in CPFR collaboration strategy compared to VMI for both the manufacturer and the retailer In addition for both the manufacturer and the retailer higher cost reductions are achieved in the CPFR strategy when demand variability is high production capacity is low backorder penalty cost is high and delivery lead time is high

Optimizing Supply Chain Performance Michael Roe,Wei Xu,Dongping Song,2015-07-08 Optimizing Supply Chain Performance takes industrial case studies from SMEs in China to examine the importance of information sharing and coordinated management as essential mechanisms to improve supply chain performance

Digital Accounting Ashutosh Deshmukh,2006-01-01 This volume provides a foundation in digital accounting by covering such fundamental topics as accounting software XBRL eXtensible Business Reporting Language and EDI The effects of the Internet and ERP on accounting are classified and presented for each accounting cycle along with a comprehensive discussion of online controls

Leveraging Knowledge for Innovation in Collaborative Networks Luis M. Camarinha-Matos,Iraklis Paraskakis,Hamideh Afsarmanesh,2009-10-13 Collaborative Networks A Tool for Promoting Co creation and Innovation The collaborative networks paradigm offers powerful socio organizational mechanisms supported by

advanced information and communication technologies for promoting innovation. This in turn leads to new products and services, growth of better customer relationships, establishing better project and process management and building higher performing consortia. By putting diverse entities that bring different perspectives, competencies, practices and cultures to work together, collaborative networks develop the right environment for the emergence of new ideas and more efficient yet practical solutions. This aspect is particularly important for small and medium enterprises which typically lack critical mass and can greatly benefit from participation in co-innovation networks. However, larger organizations also benefit from the challenges and the diversity found in collaborative ecosystems. In terms of research, in addition to the trend identified in previous years toward a sounder consolidation of the theoretical foundation in this discipline, there is now a direction of developments more focused on modeling and reasoning about new collaboration patterns and their contribution to value creation. Soft issues including social capital, cultural aspects, ethics and value systems, trust, emotions, behavior, etc. continue to deserve particular attention in terms of modeling and reasoning. Exploitation of new application domains such as health care, education and active aging for retired professionals also help identify new research challenges both in terms of modeling and ICT support development.

Collaborative Planning, Forecasting, and Replenishment (CPFR) Markus

Diederichs, 2009-07 Seminar paper from the year 2009 in the subject Business economics, Miscellaneous, grade A. San Diego State University course Seminararbeit im MBA Studiengang, language English, abstract. Today's business environment is facing more challenges than it has ever faced before. Whether it be globalization, shorter product life cycles, industry-wide consolidations or the rapid advancements that have been made in information technology, all these factors have contributed to a steady increase in competitive pressure on domestic and foreign markets. In an economy that is increasingly becoming more volatile, organizations find it more difficult to achieve or maintain their competitive advantage. A way of overcoming these challenges and establishing advantages has been through optimization of the supply chain. Initially, these improvement efforts were limited to areas within the organization such as inventory, quality or the manufacturing process itself. In the early nineties, however, when the American retail and consumer goods industry was experiencing stagnating revenues and at the same time rising costs, an increase in productivity was hardly to be realized. At that time, aggressive pricing policies were seen as the only approach to gain market share, but the consequences, mainly a negative impact on margins and profits, made it an unsustainable business practice. Seifert (2003) led the retail industry to recognize that real gains could only be realized through open cooperative partnerships between retailers and manufacturers. As the supply chain improvement initiatives progressed, they began to include collaboration between the manufacturer, its suppliers and clients. Although collaboration between trading partners was known as an efficient method for improving forecast accuracy, increasing service and reducing costs, it was not until then that supply chain partners systematically devised processes that would move the information to where it could add value.

Forestry Applications Gregory Paradis, 2018-10-08. In 2012 a Forestry Special Interest Group (FSIG) was

founded within the Canadian Operational Research Society CORS Besides a general commitment to promoting the application of operational research OR to forest management and forest products industry problems the FSIG has two concrete mandates organizing the forestry cluster at the annual CORS conference and managing the editorial process for forestry themed special issues of INFOR The FSIG has been very successful in the first of these two mandates with record attendance at the forestry cluster over the last four years hosting of several special sessions financial and in kind support from the NSERC Strategic Network on Value Chain Optimization VCO and the inauguration of the David Martell Student Paper Prize in Forestry DMSPPF This is the first compilation of forestry themed papers since the inauguration of the CORS FSIG The six pieces selected for the special issue now published as a book feature applications of OR to a wide range of forest management and forest products industry contexts including supply chain planning lumber production planning demand driven harvest and transportation planning and fire aware wood supply planning This book was originally published as a special issue of the INFOR Information Systems and Operational Research journal

Supply Chain Management Bharti, Shikha Singh, Anand Pandey, Amit Sachan, 2024-10-17 The reference text discusses fundamental principles planning sourcing demand forecasting and supply forecasting in the field of supply chain management It further highlights the important aspects of supply chain management such as resource planning inventory management quality tools and documentation in logistics It demonstrates the issues barriers emerging trends and technological advances in supply chain management This book Discusses the principles of resource planning and inventory management in supply chain management Covers aspects of competing strategies and networking management Presents case studies highlighting ongoing practices and real time issues in supply chain management Highlights the importance of demand and supply forecasting in the field of supply chain management Explains quality tools emerging trends challenges and barriers in supply chain management It is written primarily for senior undergraduate and graduate students and academic researchers in the fields of industrial engineering production engineering mechanical engineering management supply chain management and manufacturing engineering

Advances in Informatics Panayiotis Bozanis, 2005-10-26 This book constitutes the refereed proceedings of the 10th Panhellenic Conference on Informatics PCI 2005 held in Volas Greece in November 2005 The 83 revised full papers presented were carefully reviewed and selected from 252 submissions The papers are organized in topical sections on data bases and data mining algorithms and theoretical foundations cultural and museum information systems internet scale software information systems wearable and mobile computing computer graphics virtual reality and visualization AI machine learning and knowledge bases languages text and speech processing bioinformatics software engineering educational technologies e business computer and sensor hardware and architecture computer security image and video processing signal processing and telecommunications computer and sensor networks

Supply Chain Management Best Practices David Blanchard, 2021-05-06 SUPPLY CHAIN MANAGEMENT BEST PRACTICES Although the

fundamentals of the supply chain industry remain constant massive shifts in the demands of the marketplace and powerful new technologies have changed the way supply chain and transportation companies must engage with and deliver solutions to their clients In the newly revised Third Edition of Supply Chain Management Best Practices noted journalist and supply chain expert David Blanchard delivers a compelling and comprehensive overview of the new technologies shaping the transportation and supply chain industries today and the processes that will transform them tomorrow You ll discover a thorough introduction to supply chain management along with examples of best in class supply chains in a variety of industries You ll also find proven methods and KPIs for measuring the performance of a supply chain The author presents the traditional core processes of supply chain management and discusses the techniques used by individual and trendsetting companies from around the world Finally you ll learn about the strategies solutions and technologies used by leading companies to design their global organizations From drones and the Internet of Things to same day delivery omni channel distribution artificial intelligence Uber style freight transportation apps blockchain and robotics the book discusses how the transfer of computing power from central mainframes into smartphones and cloud based services has enabled game changing technologies to reach companies of all shapes and sizes Perfect for supply chain managers and professionals chief financial officers chief information officers and controllers Supply Chain Management Best Practices will also earn a place in the libraries of manufacturing warehouse and purchasing managers who seek a one stop resource to help them understand the latest trends and the enduring foundations of the supply chain industry BUILD BEST IN CLASS SUPPLY CHAIN CAPABILITIES IN YOUR ORGANIZATION WITH THIS NEWLY UPDATED RESOURCE FROM AN INDUSTRY LEADER The revised and updated Third Edition of Supply Chain Management Best Practices offers readers an insightful and comprehensive take on the concepts processes and technologies that define today s supply chain and transportation industries You ll discover must know information about traditional and core processes as well as new technologies like drones the Internet of Things same day delivery and artificial intelligence that are transforming the industry The book contains valuable case studies stories and recent examples from real organizations implementing exciting new supply chain initiatives that are changing the way professionals think about their field You ll find proven methods for measuring the performance of supply chains and insights into the strategies solutions and technologies used by trendsetting companies across the world Finally you ll learn why the transfer of computing power from central mainframes to the cloud and handheld devices has fundamentally changed the supply chain industry Ideal for executives controllers supply chain managers and professionals as well as manufacturing warehouse and purchasing managers the Third Edition of Supply Chain Management Best Practices remains an indispensable resource for anyone seeking to maintain and optimize a supply chain that functions as a competitive advantage

2005 IEEE International Conference on Service Operations and Logistics, and Informatics
Robin G. Qiu,2005 *Advances in Informatics* ,2005 *Operations Engineering and Management: Concepts, Analytics and*

Principles for Improvement Seyed Iravani, 2020-10-16 Discover how to apply engineering thinking and data analytics to business operations This comprehensive textbook shows readers how to develop their engineering thinking and analytics to support making strategic and tactical decisions in managing and control of operations systems and supply chains The book is created in a modular fashion so that sections and chapters can stand alone and be used within operations courses across the spectrum Operations Engineering and Management Concepts Analytics and Principles for Improvement is based on the author's successful classes in both business and engineering The book presents concepts and principles of operations management with a strong emphasis on analytics and a sharp focus on improving operations You will explore both the engineering approach to operations e.g analytics and engineering thinking and the classic management approach Focuses on teaching and developing strong problem solving analytics skills Each section is designed to stand alone and can be used in a wide variety of courses Written by an operations management and engineering expert *Tijdschrift voor economie en management*, 2007

Global Information Technologies Felix B. Tan, 2008 This collection compiles research in all areas of the global information domain It examines culture in information systems IT in developing countries global e business and the worldwide information society providing critical knowledge to fuel the future work of researchers academicians and practitioners in fields such as information science political science international relations sociology and many more Provided by publisher

International Journal of Production Economics Elsevier, 2004

QFinance, 2009-10-13 Compiled by more than 300 of the world's leading professionals visionaries writers and educators this is THE first stop reference resource and knowledge base for finance QFINANCE covers an extensive range of finance topics with unique insight authoritative information practical guidance and thought provoking wisdom Unmatched for in depth content QFINANCE contains more than 2 million words of text data analysis critical summaries and bonus online content Created by Bloomsbury Publishing in association with the Qatar Financial Centre QFC Authority QFINANCE is the expert reference resource for finance professionals academics students journalists and writers QFINANCE The Ultimate Resource Special Features Best Practice and Viewpoint Essays Finance leaders experts and educators address how to resolve the most crucial issues and challenges facing business today Finance Checklists Step by step guides offer problem solving solutions including hedging interest rate risk governance practices project appraisal estimating enterprise value and managing credit ratings Calculations and Ratios Essential mathematical tools include how to calculate return on investment return on shareholders equity working capital productivity EVA risk adjusted rate of return CAPM etc Finance Thinkers and Leaders Illuminating biographies of 50 of the leading figures in modern finance including Joseph De La Vega Louis Bachelier Franco Modigliani Paul Samuelson and Myron Scholes Finance Library digests Summaries of more than 130 key works ranging from Against the Gods to Portfolio Theory Capital Markets and The Great Crash Country and Sector Profiles In depth analysis of 102 countries and 26 sectors providing essential primary research resource for direct or indirect investment Finance Information Sources A select list of

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