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A SURVEY OF THE HUMANITIES

Culture And Values Humanities 8th Edition

**Lawrence S. Cunningham, John J.
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can be globally applied in a standardized i e culture free manner So far a variety of tools have also been recommended but without incorporating cultural differences As many organizations observe that this ethnocentric view is more an illusion than reality strategic management research has started to focus on the cultural sensitivity of its theories tools and processes to provide practitioners in a multicultural setting with adequate know how and tools To foster long term decision making despite uncertainty scenario planning is frequently applied by practitioners Up until today scenario planning has however gained little attention from the academic community Through this book the author presents a newly developed framework for strategic management that combines the cultural value scale to test the cultural sensitivity of the long term planning tool called scenario planning The different process steps of scenario planning have been individually examined for their sensitivity toward the cultural dimensions of uncertainty avoidance and long term orientation The investigation is based on a unique global set of management consultants working for a leading professional service firm The results of this research show the cultural sensitivity of scenario planning with different degrees of the process steps and the tested cultural dimensions

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