

Agile Project Management

Jim Highsmith

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Second Edition

Agile Project Management Creating Innovative Products 2nd Edition

Jim Highsmith



Agile Project Management Creating Innovative Products 2nd Edition:

Agile Project Management Jim Highsmith, 2009-07-10 Best practices for managing projects in agile environments now updated with new techniques for larger projects Today the pace of project management moves faster Project management needs to become more flexible and far more responsive to customers Using Agile Project Management APM project managers can achieve all these goals without compromising value quality or business discipline In Agile Project Management Second Edition renowned agile pioneer Jim Highsmith thoroughly updates his classic guide to APM extending and refining it to support even the largest projects and organizations Writing for project leaders managers and executives at all levels Highsmith integrates the best project management product management and software development practices into an overall framework designed to support unprecedented speed and mobility The many topics added in this new edition include incorporating agile values scaling agile projects release planning portfolio governance and enhancing organizational agility Project and business leaders will especially appreciate Highsmith's new coverage of promoting agility through performance measurements based on value quality and constraints This edition's coverage includes Understanding the agile revolution's impact on product development Recognizing when agile methods will work in project management and when they won't Setting realistic business objectives for Agile Project Management Promoting agile values and principles across the organization Utilizing a proven Agile Enterprise Framework that encompasses governance project and iteration management and technical practices Optimizing all five stages of the agile project Envision Speculate Explore Adapt and Close Organizational and product related processes for scaling agile to the largest projects and teams Agile project governance solutions for executives and management The Agile Triangle measuring performance in ways that encourage agility instead of discouraging it The changing role of the agile project leader

Agile Project Management Jim Highsmith, 2004-04-06 Please note there is now a second edition of this book available with the ISBN of 0321658396 Jim Highsmith is one of a few modern writers who are helping us understand the new nature of work in the knowledge economy Rob Austin Assistant Professor Harvard Business School This is the project management book we've all been waiting for the book that effectively combines Agile methods and rigorous project management Not only does this book help us make sense of project management in this current world of iterative incremental Agile methods but it's an all around good read Lynne Ellen Sr VP CIO DTE Energy Finally a book that reconciles the passion of the Agile Software movement with the needed disciplines of project management Jim's book has provided a service to all of us Neville Roy Singham CEO ThoughtWorks Inc The world of product development is becoming more dynamic and uncertain Many managers cope by reinforcing processes adding documentation or further honing costs This isn't working Highsmith brilliantly guides us into an alternative that fits the times Preston G Smith principal New Product Dynamics coauthor Developing Products in Half the Time One of the field's leading experts brings together all the knowledge and resources you need to use APM in your next project Jim Highsmith shows why

APM should be in every manager's toolkit thoroughly addressing the questions project managers raise about Agile approaches. He systematically introduces the five phase APM framework then presents specific proven tools for every project participant. Coverage includes Six principles of Agile Project Management. How to capitalize on emerging new product development technologies. Putting customers at the center of your project where they belong. Creating adaptive teams that respond quickly to changes in your project's ecosystem. Which projects will benefit from APM and which won't. APM's five phases: Envision, Speculate, Explore, Adapt, Close. APM practices including the Product Vision Box and Project Data Sheet. Leveraging your PMI skills in Agile environments. Scaling APM to larger projects and teams. For every project manager, team leader, and team member.

Agile Project Management James A. Highsmith, 2004. Please note there is now a second edition of this book available with the ISBN of 0321658396. Jim Highsmith is one of a few modern writers who are helping us understand the new nature of work in the knowledge economy. Rob Austin, Assistant Professor Harvard Business School. This is the project management book we've all been waiting for: the book that effectively combines Agile methods and rigorous project management. Not only does this book help us make sense of project management in this current world of iterative, incremental Agile methods, but it's an all-around good read. Lynne Ellen, Sr VP CIO DTE Energy. Finally a book that reconciles the passion of the Agile Software movement with the needed disciplines of project management. Jim's book has provided a service to all of us. Neville Roy Singham, CEO ThoughtWorks Inc. The world of product development is becoming more dynamic and uncertain. Many managers cope by reinforcing processes, adding documentation, or further honing costs. This isn't working. Highsmith brilliantly guides us into an alternative that fits the times. Preston G. Smith, principal New Product Dynamics, coauthor *Developing Products in Half the Time*. One of the field's leading experts brings together all the knowledge and resources you need to use APM in your next project. Jim Highsmith shows why APM should be in every manager's toolkit, thoroughly addressing the questions project managers raise about Agile approaches. He systematically introduces the five phase APM framework then presents specific proven tools for every project participant. Coverage includes Six principles of Agile Project Management. How to capitalize on emerging new product development technologies. Putting customers at the center of your project where they belong. Creating adaptive teams that respond quickly to changes in your project's ecosystem. Which projects will benefit from APM and which won't. APM's five phases: Envision, Speculate, Explore, Adapt, Close. APM practices including the Product Vision Box and Project Data Sheet. Leveraging your PMI skills in Agile environments. Scaling APM to larger projects and teams. For every project manager, team leader, and team member.

Project Decisions, 2nd Edition Lev Virine, Michael Trumper, 2019-11-05. This new edition gives project managers practical methods and tools to make the right decisions while juggling multiple objectives, risks, and uncertainties, and stakeholders. Project management requires you to navigate a maze of multiple and complex decisions that are an everyday part of the job. To be effective, you must know how to make rational choices with your projects: what processes can help to improve these choices and what tools

are available to help you with decision making An entertaining and easy to read guide to a structured project decision making process Project Decisions will help you identify risks and perform basic quantitative and qualitative risk and decision analyses Lev Virine and Michael Trumper use their understanding of basic human psychology to show you how to use event chain methodology establish creative business environments and estimate project time and costs Each phase of the process is described in detail including a review of both its psychological aspects and quantitative methods *Succeeding with Agile* Mike Cohn,2010 Proven 100% Practical Guidance for Making Scrum and Agile Work in Any Organization This is the definitive realistic actionable guide to starting fast with Scrum and agile and then succeeding over the long haul Leading agile consultant and practitioner Mike Cohn presents detailed recommendations powerful tips and real world case studies drawn from his unparalleled experience helping hundreds of software organizations make Scrum and agile work Succeeding with Agile is for pragmatic software professionals who want real answers to the most difficult challenges they face in implementing Scrum Cohn covers every facet of the transition getting started helping individuals transition to new roles structuring teams scaling up working with a distributed team and finally implementing effective metrics and continuous improvement Throughout Cohn presents Things to Try Now sections based on his most successful advice Complementary Objection sections reproduce typical conversations with those resisting change and offer practical guidance for addressing their concerns Coverage includes Practical ways to get started immediately and get good fast Overcoming individual resistance to the changes Scrum requires Staffing Scrum projects and building effective teams Establishing improvement communities of people who are passionate about driving change Choosing which agile technical practices to use or experiment with Leading self organizing teams Making the most of Scrum sprints planning and quality techniques Scaling Scrum to distributed multiteam projects Using Scrum on projects with complex sequential processes or challenging compliance and governance requirements Understanding Scrum s impact on HR facilities and project management Whether you ve completed a few sprints or multiple agile projects and whatever your role manager developer coach ScrumMaster product owner analyst team lead or project lead this book will help you succeed with your very next project Then it will help you go much further It will help you transform your entire development organization **Cases on Educational**

Technology Planning, Design, and Implementation: A Project Management Perspective Benson, Angela D.,Moore, Joi L.,Williams van Rooij, Shahron,2013-06-30 Whether utilizing electronic tools for K 12 classrooms learning management systems in higher education institutions or training and performance improvement for business organizations technology maintains an important aspect in the delivery of education and training in both school and non school settings Cases on Educational Technology Planning Design and Implementation A Project Management Perspective provides strategies for addressing the challenges and pitfalls faced when planning designing and implementing learning and educational technology projects The case studies in this publication aim to provide instructors practitioners in K 12 and higher education business

managers as well as students interested in implementing education technology projects

On Becoming Agile Daniel J. Power, Ciara Heavin, 2021-05-15 The goal of this book is to explain and facilitate the journey to Agile Becoming agile is an ongoing journey As the global environment changes and becomes more complex and more uncertain the importance of increasing agility and developing an agile mindset grows The goal of this book is to explain and facilitate the journey We explore agile values practices and principles that can help people cope with volatile and ambiguous situations Agile values improve processes and promote communication in an organization Agile practices advance innovation through high performance multidisciplinary teams Agile is about learning to anticipate and respond appropriately to the unexpected Being agile is about interactions with people that result in successfully completing work tasks and meeting objectives Agile is not about blindly moving faster rather it is about continuous flexibility and learning This book is targeted to advanced students and managers who are interested in learning to be agile This accessible practical text poses 30 questions and provides answers that provide a starting point for further reflection

Translation and Localization Project Management Keiran J. Dunne, Elena S. Dunne, 2011 Over the past three decades translation has evolved from a profession practiced largely by individuals to a cottage industry model and finally to a formally recognized industrial sector that is project based heavily outsourced and that encompasses a wide range of services in addition to translation As projects have grown in size scope and complexity and as project teams have become increasingly distributed across geographies time zones languages and cultures formalized project management has emerged as both a business requirement and a critical success factor for language service providers In recognition of these developments this volume examines the application of project management concepts tools and techniques to translation and localization projects The contributors are seasoned practitioners and scholars who offer insights into the central role of project management in the language industry today and discuss best practice approaches to the adaptation of generic project management knowledge skills tools and techniques for translation and localization projects

Information Technology as a Facilitator of Social Processes in Project Management and Collaborative Work Bagwell, Timothy C., Cropf, Robert A., Foster-Gadkari, Sheryl L., 2018-06-08 Project management PM as a discipline has been undergoing an incremental inclusion of theories techniques and processes from fields related to organizational behavior Parallel to this has been the dominance of Information Technology IT projects within the field of Project Management Information Technology as a Facilitator of Social Processes in Project Management and Collaborative Work provides emerging research that bridges the gap between IT and project management While highlighting the importance of Information Technology and the social process of work the readers will learn how project management applies techniques to achieve objectives through IT projects This book is an important resource for project managers executives IT managers consultants students and educators

Agile Project Management Jim Highsmith, 1900 This is the eBook version of the printed book If the print book includes a CD ROM this content is not included within the eBook version Now one of the

field's leading experts brings together all the knowledge and resources you need to use APM in your next project Jim Highsmith shows why APM should be in every manager's toolkit thoroughly addressing the questions project managers raise about Agile approaches He systematically introduces the five phase APM framework then presents specific proven tools for every project participant Coverage includes Six principles of Agile Project Management *Clean Agile* Robert C. Martin, 2019-09-12 Agile Values and Principles for a New Generation In the journey to all things Agile Uncle Bob has been there done that and has the both the t shirt and the scars to show for it This delightful book is part history part personal stories and all wisdom If you want to understand what Agile is and how it came to be this is the book for you Grady Booch Bob's frustration colors every sentence of Clean Agile but it's a justified frustration What is in the world of Agile development is nothing compared to what could be This book is Bob's perspective on what to focus on to get to that what could be And he's been there so it's worth listening Kent Beck It's good to read Uncle Bob's take on Agile Whether just beginning or a seasoned Agilista you would do well to read this book I agree with almost all of it It's just some of the parts make me realize my own shortcomings dammit It made me double check our code coverage 85.09% Jon Kern Nearly twenty years after the Agile Manifesto was first presented the legendary Robert C Martin Uncle Bob reintroduces Agile values and principles for a new generation programmers and nonprogrammers alike Martin author of Clean Code and other highly influential software development guides was there at Agile's founding Now in Clean Agile Back to Basics he strips away misunderstandings and distractions that over the years have made it harder to use Agile than was originally intended Martin describes what Agile is in no uncertain terms a small discipline that helps small teams manage small projects with huge implications because every big project is comprised of many small projects Drawing on his fifty years experience with projects of every conceivable type he shows how Agile can help you bring true professionalism to software development Get back to the basics what Agile is was and should always be Understand the origins and proper practice of SCRUM Master essential business facing Agile practices from small releases and acceptance tests to whole team communication Explore Agile team members relationships with each other and with their product Rediscover indispensable Agile technical practices TDD refactoring simple design and pair programming Understand the central roles values and craftsmanship play in your Agile team's success If you want Agile's true benefits there are no shortcuts You need to do Agile right Clean Agile Back to Basics will show you how whether you're a developer tester manager project manager or customer Register your book for convenient access to downloads updates and or corrections as they become available See inside book for details *Field Guide to Project Management* David I. Cleland, 2004-07-29 Publisher Description [Software Development](#), 2005 *Evaluating Project Decisions* Carol L. Hoover, Mel Rosso-Llopert, Gil Taran, 2010 Effective decisions are crucial to the success of any software project but to make better decisions you need a better decision making process In *Evaluating Project Decisions* leading project management experts introduce an innovative decision model that helps you tailor your decision making process to systematically evaluate

all of your decisions and avoid the bad choices that lead to project failure Using a real world case study approach the authors show how to evaluate software project problems and situations more effectively thoughtfully assess your alternatives and improve the decisions you make Drawing on their own extensive research and experience the authors bridge software engineering theory and practice offering guidance that is both well grounded and actionable They present dozens of detailed examples from both successful and unsuccessful projects illustrating what to do and what not to do Evaluating Project Decisions will help you to analyze your options and ultimately make better decisions at every stage in your project including Requirements Elicitation description verification validation negotiation contracting and management over the software life cycle Estimates Conceptual solution design decomposition resource and overhead allocation estimate construction and change management Planning Defining objectives policies and scope planning tasks milestones schedules budgets staff and other resources and managing projects against plans Product Proper product definition development process management QA configuration management delivery installation training and field service Process Defining selecting understanding teaching and measuring processes evaluating process performance and process improvement or optimization In addition you will see how to evaluate decisions related to risk people stakeholder expectations and global development Simply put you ll use what you learn here on every project in any industry whatever your goals and for projects of any duration size or type

American Book Publishing Record ,2004 **Crystal Clear** Alistair Cockburn,2005 Author Alistair Cockburn distills the secrets shared by successful small teams on what works and doesn t work in their development processes The result is Crystal Clear a new Agile LL2 methodology designed to help teams with two to eight members develop and release more functional software faster *The British National Bibliography* Arthur James Wells,2004 **Agile Project Management For Dummies** Mark C. Layton,Steven J. Ostermiller,Dean J. Kynaston,2020-09-29 This updated edition shows you how to use the agile project management framework for success Learn how to apply agile concepts to your projects This fully updated book covers changes to agile approaches and new information related to the methods of managing an agile project Agile Project Management For Dummies 3rd Edition gives product developers and other project leaders the tools they need for a successful project This book s principles and techniques will guide you in creating a product roadmap self correcting iterations of deployable products and preparing for a product launch Agile approaches are critical for achieving fast and flexible product development It s also a useful tool for managing a range of business projects Written by one of the original agile technique thought leaders this book guides you and your teams in discovering why agile techniques work and how to create an effective agile environment Users will gain the knowledge to improve various areas of project management Define your product s vision and features Learn the steps for putting agile techniques into action Manage the project s scope and procurement Plan your team s sprints and releases Simplify reporting related to the project Agile Project Management For Dummies can help you to better manage the scope of your project as well as its time demands and costs You ll also be

prepared to skillfully handle team dynamics quality challenges and risks **Business** Perseus Publishing,2002-08-15 A landmark in reference publishing this resource covers virtually every aspect of the world of business It contains clear concise text plus profiles of 150 countries and biographies of management pioneers Includes 150 maps and 700 illustrations Agile Project Management in easy steps, 2nd edition John Carroll,David Morris,2015-07-29 Agile Project Management in easy steps now in its second edition explains the key principles techniques and processes to ensure your agile project is a success This edition of the book has been updated to reflect progress and refinement of agile methods over recent times It explains the key principles techniques and processes of agile project management working through an entire project explaining the main activities and deliverables including Pre project start up and terms of referenceFeasibility assessment and the business caseEstablishing the foundations for successIterative development and the evolving solutionImplementation and post project assessment It includes additional coverage of business analysis user experience feature driven development and agile projects in large programmes and enterprises An essential guide for anyone new to agile projects and a valuable source of inspiration for the more experienced It also includes downloadable templates to get you started Chapters Agile ProjectsAgile Project ManagementScrumDSDMExtreme ProgrammingLean DevelopmentFeature Driven DevelopmentGetting StartedFoundationsDevelopmentDeploymentPost ProjectAgile Projects at Scale

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