

RWANDA, INC.

HOW A DEVASTATED NATION BECAME AN
ECONOMIC MODEL FOR THE DEVELOPING WORLD



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Rwanda Inc How A Devastated Nation Became An Economic Model For The Developing World

Kent E. Calder



Rwanda Inc How A Devastated Nation Became An Economic Model For The Developing World:

Rwanda, Inc. Patricia Crisafulli, Andrea Redmond, 2025-06-25 Eighteen years after the genocide that made Rwanda international news but left it all but abandoned by the West the country has achieved a miraculous turnaround Rising out of the complete devastation of a failed state Rwanda has emerged on the world stage yet again this time with a unique model for governance and economic development under the leadership of its strong and decisive president Paul Kagame Here Patricia Crisafulli Andrea Redmond look at Kagame s leadership his drive for excellence and execution that draws comparisons to an American CEO and emphasizes the development of a sophisticated and competitive workforce that leverages human capital In Rwanda the ultimate turnaround strong and effective leadership has made a measurable and meaningful difference Rwanda s progress offers an example for other developing nations to lift themselves out of poverty without heavy reliance on foreign aid through decentralization accountability self determination and self sufficiency The authors also explore Rwanda s journey toward its goal of becoming a middle income nation with a technology based economy and its progress to encourage private sector development and foster entrepreneurship while also making gains in education healthcare and food security and all with a strong underpinning of reconciliation and unification As so many nations stand on the brink of political and economic revolution this is a timely and fascinating look at the implications of Rwanda s success for the rest of the continent and the world Foreign Policy in Post-Genocide Rwanda Jonathan R. Beloff, 2020-07-29 This book

examines how Rwandan elites within the government private sector and civil society perceive the nation s political and economic relationship with the international community Using testimonies and interviews of Rwandan political military and economic leaders and bureaucrats this book examines the intersubjective beliefs that formulate how Rwanda engages with the international community The book presents and analyses three primary intersubjective themes historical and possible future abandonment of Rwanda implementing an ideology of *agaciro* to promote self respect dignity and self reliance for state security and economic development and the belief in the government s obligation to promote human security for those who identify as Rwandan These perceptions help us understand how post genocide Rwanda engages with the international community in the pursuit of state security economic development and to prevent a future genocide This book will be of interest to students and scholars of African politics and international relations as well as the politics of post genocide states

Conflict, Peace, Security and Development Helen Hintjens, Dubravka Zarkov, 2014-08-13 Whilst classical approaches linked development with peace security has become central to understandings of both war and peacetime This book uniquely reflects on how to deal with the convergence of war and peace in the context of global economic and geo political development It addresses methodological challenges in contemporary approaches to conflict violence security peace and development Two dominant contemporary approaches are selected for debate on methodologies and ethical choices rational choice and identity based theorizing The chapters are arranged as dialogues around contending approaches to better

understand how the interlocking fields of violent conflict peace development and security can be researched and understood The book considers how theoretical and methodological approaches relate to different ethical and political choices including around engagement and intervention in the four interwoven fields Theoretical methodological and ethical issues emerge from the critical reviews of academic discourses and case study based chapters from across the world including Sri Lanka Ghana Colombia and Rwanda This book is an invaluable resource for postgraduate students and researchers in Development Studies Conflict Studies Peace Studies and Security Studies

Industries without Smokestacks Richard Newfarmer, John Page, Finn Tarp, 2018-10-25 By 2030 more than three quarters of the world's absolute poor are projected to live in Africa Accelerating economic growth is key to rising incomes on the continent and central to this challenge is establishing activities that are capable of employing large numbers of unskilled workers that can raise productivity through innovation and that can power growth through exports Such structural transformation is a key driver of growth and between 1950-1996 about half of the economic catch up by developing countries led by East Asia was due to rising productivity in manufacturing combined with growing agricultural output Africa however has lagged behind In 2014 the average share of manufacturing in GDP in sub-Saharan Africa hovered around 10 per cent unchanged from the 1970s leading some observers to be pessimistic about Africa's potential to catch the wave of sustained rapid growth and rising incomes Industries Without Smokestacks Industrialization in Africa Reconsidered challenges this view It argues that other activities sharing the characteristics of manufacturing including tourism ICT and other services as well as food processing and horticulture are beginning to play a role analogous to that played by manufacturing in East Asia This reflects not only changes in the global organization of industries since the early era of rapid East Asian growth but also advantages unique to Africa These industries without smokestacks offer new opportunities for Africa to grow in coming decades

Singapore Kent E. Calder, 2016-11-01 How Singapore's solutions to common problems can provide examples for other societies Nearly everyone knows that Singapore has one of the most efficient governments and competitive advanced economies in the world But can this unique city state of some 5.5 million residents also serve as a model for other advanced economies as well as for the emerging world Respected East Asia expert Kent Calder provides clear answers to this intriguing question in his new groundbreaking book that looks at how Singapore's government has harnessed information technology data and a focus on innovative adaptive governance to become a model smart city smart state Calder describes Singapore as a laboratory for solutions to problems experienced by urban societies around the world In particular he shows how Singapore has dealt successfully with education energy environmental housing and transportation challenges many of its solutions can be adapted in a wide range of other societies Calder also explains how Singapore offers lessons for how countries can adapt their economies to the contemporary demands of global commerce Singapore consistently ranks at the top in world surveys measuring competitiveness ease of doing business protection of intellectual property and absence of corruption The book offers concrete insights and a lucid

appreciation of how Singapore's answers to near universal problems can have a much broader relevance even in very different societies

Peace Through Entrepreneurship Steven R. Koltai, 2016-08-30 Joblessness is the root cause of the global unrest threatening American security. Fostering entrepreneurship is the remedy. The combined weight of American diplomacy and military power cannot end unrest and extremism in the Middle East and other troubled regions of the world. Steven Koltai argues Koltai says an alternative approach would work: investing in entrepreneurship and reaping the benefits of the jobs created through entrepreneurial startups. From 9/11 and the Arab Spring to the self-proclaimed Islamic caliphate, instability and terror breed where young people cannot find jobs. Koltai marshals evidence to show that joblessness, not religious or cultural conflict, is the root cause of the unrest that vexes American foreign policy and threatens international security. Drawing on Koltai's stint as senior adviser for Entrepreneurship in Secretary Hillary Clinton's State Department and his thirty-year career as a successful entrepreneur and business executive, *Peace through Entrepreneurship* argues for the significant elevation of entrepreneurship in the service of foreign policy, not rural microfinance or mercantile trading, but the scalable stuff of Silicon Valley and Sam Walton, generating the vast majority of new jobs in economies large and small. *Peace through Entrepreneurship* offers a nonmilitary, long-term solution at a time of disillusionment with Washington's big development approach to unstable and underdeveloped parts of the world and when the new normal is fear of terrorist attacks against Western targets, beheadings in Syria, and jihad. Extremism will not be resolved by a war on terror. The answer Koltai shows is stimulating entrepreneurial economic opportunities for the virtually limitless supply of desperate unemployed young men and women leading lives of endless economic frustration.

Why States Recover Greg Mills, 2015-01-03 State failure takes many forms. Somalia offers one extreme. The country's prolonged civil war led to the collapse of central authority with state control devolving to warlord-led factions that competed for the spoils of local commerce, political power, and international aid. Malawi, on the other hand, is at the other end of the scale. During President Bingu's second term in office, the country's economy collapsed as a result of poor policies and Bingu's brand of personal politics. On the surface, Malawi's economy seemed largely stable, but underneath, however, the polity was fractured and the economy broken. In between these two extremes of state failure are all manner of examples, many of which Mills explores in the fascinating and profoundly personal *Why States Recover*. Throughout, he returns to his key questions: how do countries recover? What roles should both insiders and outsiders play to aid that process? Drawing on research in more than thirty countries and incorporating interviews with a dozen leaders, Mills examines state failure and identifies instances of recovery in Latin America, Asia, and Africa. For anyone interested in the reasons behind states' failure and remedies to ensure future economic stability, it is important reading.

Rwanda's Economic Miracle Nasser Afify, 2019-04-10 Twenty-three years ago, Rwanda was on its knees. The economy was a wreck, with most of the country's facilities and services nonexistent in the aftermath of the 1994 genocide against the ethnic group Tutsi. Economists, historians, and theorists wrote off the country and predicted it would become just another

failed African state But like the proverbial phoenix that rose from its ashes Rwanda has beaten bookmakers theorists and economists to put the economy back on track and even performed far better than many other economies around the world all in fewer than two decades Rwanda's name will forever be linked with one hundred apocalyptic days In 1994 genocide infamously wiped out 800 000 men women and children and left no family unscarred As a guerrilla commander who marched from the bush to the capital Kigali ended the nightmare The man who stopped the slaughter was Paul Kagame at the head of an armed Tutsi force known as the Rwandan Patriotic Front That man became president a leader who ushered Rwanda back from total destruction took back the narrative and tilted the scales more towards reconciliation than revenge Rwanda looked set to become the latest chapter in Africa's sad continuing story of secret jungle armies sudden coups and one party rule that crowns repression with poverty However the country that experienced negative growth during and after the genocide that left over one million people dead and thousands more displaced is today one of the fastest growing economies in the world From negative growth of 11.4 per cent in 1994 to 7 per cent in 2014 and 6.9 per cent in 2015 Rwanda has proved its detractors wrong especially those who let it down in its time of need or wrote it off as a hopeless situation This miraculous feat of resilience could be explained in many ways but it mostly has a lot to do with fighting spirit and the belief in self reliance that drive most of the initiatives which have seen the country become a rising star on the continent Much of Rwanda's growing economy lies in the implementation of an economic model focusing on fighting corruption rebuilding the infrastructure increasing the agricultural productivity and tourism Meanwhile human rights groups continue to assail the government for repressive political policies and alleged extrajudicial killings and crackdowns on the press The country has been engaged in a high profile diplomatic dispute with South Africa over attacks on Rwandan dissidents living there including the murder of the country's former spy chief in January 2014 who was found strangled in a Johannesburg hotel room President Paul Kagame has also come under fire for the approval of constitutional changes that would allow him to staying in power for a third term last year Nevertheless most of the critics are individuals from the West These are critics who at times ignore the challenges the country has faced Many fail to understand that Rwanda is a country that is not only trying to heal from the deep seated wounds of a society shattered by a genocide but also western intervention that damaged the nation's prospects after the colonists departure Rwanda's story does not begin with the 1994 genocide but with decades of conflict armed or otherwise among a people whose only real difference is an ethnic identity that was a product of colonial rule The fabric of society ripping for decades until it finally shredded completely must be hewed together anew Killers and victims must live together The government must find a way to organize its population while securing peace The economy must return to its feet and there is a need for the state to rebuild trust between itself and its population For this reason it is important to understand why the west should not impose its own notions of democracy on Rwanda and Africa **A**

Thousand Hills Stephen Kinzer, 2009-05-04 A Thousand Hills Rwanda's Rebirth and the Man Who Dreamed It is the story of

Paul Kagame a refugee who after a generation of exile found his way home Learn about President Kagame who strives to make Rwanda the first middle income country in Africa in a single generation In this adventurous tale learn about Kagame s early fascination with Che Guevara and James Bond his years as an intelligence agent his training in Cuba and the United States the way he built his secret rebel army his bloody rebellion and his outsized ambitions for Rwanda **Rwandan Economy at the Crossroads of Development** Gouranga G. Das,Rukundo Bosco Johnson,2020-07-01 This volume represents a cornucopia of research studies coming out of an international conference held in Kigali Rwanda in 2018 The essays comprise contributions on various microeconomic and macroeconomic policy angles that are crucial for a less developed economy to embark on a road to recovery to converge with the desired trajectory The topics encompass a broad range of issues like the role of savings capital formation human capital innovations entrepreneurship profit shifting by multinational corporations small and medium enterprises SMEs and firms strategies for achieving sustained and balanced growth The chapters are organized under three major themes based on the commonality of areas that they cover i Macroeconomic Constraints Monetary Policy Investments and Population ii Firms Performance SMEs and Role of Entrepreneurship and iii Entrepreneurship and Business Performance Strategies and Policies It has a collection of 12 empirical studies that have an overall focus on macroeconomic policies such as savings among the rural poor sustained investments in and development of capital markets role of entrepreneurial sustainability role of innovations for firms performance healthcare reforms the benefits of technology policy incentives such as tax benefits for promoting growth and strategic considerations such as marketing or positioning strategies export strategies and productivity enhancement via processing and profit sharing With contributions from 27 authors the studies bring forth knowledge about the factors that influence well being via better technologies and innovations favoring productivity firm performance and their positive externalities in the food nutrition and health sectors Given the wide ranging coverage of top down and bottom up approaches and strategies for development the book offers insights for policy interventions necessary for Rwanda s gradual transition from agriculture to an industrial transformation via manufacturing and service led development without smokestack industries **Rwanda** Margee M. Ensign,William E. Bertrand,2009-11-02 Imagine a nation with the highest proportion of women legislators in the world Imagine a country where a democratically elected president is committed to gender equality and poverty reduction where urban and rural schools are being wired to the Internet and where the government is committed to becoming a middle income country by 2020 Imagine that this country is located in the heart of sub Saharan Africa and that this progress comes in the wake of one of the 20th century s worst genocides Fifteen years removed from a mass genocide that resulted in the deaths of nearly one million people Rwanda today presents a model for hope justice innovation and human development In fact Rwanda is now a leader in achieving economic political and social progress in this beleaguered continent A new model of governance has emerged in this poor African country This model which draws on

century s old Rwandan customs called Ubudehe and IMIHIGO is inclusive transparent empowers the poor and holds leaders accountable for improving the well being of people in their districts Rwanda History and Hope focuses on the innovative path Rwanda has taken in governance and reconciliation gender equity education health and economic growth The authors spent a decade working and researching in the country to prepare this path breaking book **Rwanda** Susan

Thomson,2018-01-01 A sobering study of the troubled African nation both pre and post genocide and its uncertain future The brutal civil war between Hutu and Tutsi factions in Rwanda ended in 1994 when the Rwandan Patriotic Front came to power and embarked on an ambitious social political and economic project to remake the devastated central east African nation Susan Thomson who witnessed the hostilities firsthand has written a provocative modern history of the country its rulers and its people covering the years prior to during and following the genocidal conflict Thomson s hard hitting analysis explores the key political events that led to the ascendance of the Rwandan Patriotic Front and its leader President Paul Kagame This important and controversial study examines the country s transition from war to reconciliation from the perspective of ordinary Rwandan citizens Tutsi and Hutu alike and raises serious questions about the stability of the current peace the methods and motivations of the ruling regime and its troubling ties to the past and the likelihood of a genocide free future

Kagame's Economic Mirage David Himbara,2016-06-02 In 2013 slightly past halfway through execution of his economic strategies Kagame declared that his mission had been accomplished he announced that he had already built an African economic lion Then in February 2016 Kagame announced that Rwanda was a top global social and economic performer This is a mirage Kagame has delivered neither economic development nor democracy His main achievement is attaining a self made iconic status in the West by cunningly merchandizing himself as a visionary leader Rwanda remains among the world s poorest countries even poorer than countries considered to be failed states such as Afghanistan and Haiti With hardly any formal private sector to generate domestic revenue foreign aid still finances half of Rwanda s budget Beneath its masquerade as the Singapore of Africa Rwanda struggles with cronyism and grand corruption This reality is concealed by a repressive totalitarian apparatus that controls almost all aspects of national life Main Argument v vi Productivity Growth and Economic Reform: Evidence from Rwanda Neal Duffy, Peasants in Power Philip Verwimp,2013-06-03 This book shows how Rwanda s development model and the organisation of genocide are two sides of the same coin In the absence of mineral resources the elite organised and managed the labour of peasant producers as efficient as possible In order to stay in power and benefit from it the presidential clan chose a development model that would not change the political status quo When the latter was threatened the elite invoked the preservation of group welfare of the Hutu called for Hutu unity and solidarity and relied on the great mass rubanda nyamwinshi for the execution of the genocide A strategy as simple as it is horrific The genocide can be regarded as the ultimate act of self preservation through annihilation under the veil of self defense Why did tens of thousands of ordinary people massacred tens of thousands other ordinary people in Rwanda in 1994 What has

agricultural policy and rural ideology to do with it What was the role of the Akazu the presidential clan around president Habyarimana Did the civil war cause the genocide And what insights can a political economy perspective offer Based on more than ten years of research and engaging with competing and complementary arguments of authors such as Peter Uvin Alison Des Forges Scott Strauss Ren Lemarchand Filip Reyntjens Mahmood Mamdani and Andr Guichaoua the author blends economics politics and agrarian studies to provide a new way of understanding the nexus between development and genocide in Rwanda Students and practitioners of development as well as everyone interested in the causes of violent conflict and genocide in Africa and around the world will find this book compelling to read *Rwanda: Rebuilding of a Nation* Ndahiro, A, Rwagatare, J., 2015-12-02 Rwanda Rebuilding of a Nation is a story that takes the reader through a sweeping panorama of Rwanda's history from its recent past as a nearfailed state to its present as a beacon of hope and successful innovations Rwanda's rise from the ashes detailed in this book is the culmination of a visionary and laborious process of rebuilding a nation from the brink of collapse It is also a story of reconciling a people that had been taught to see each other as enemies Twenty years ago the world wrote off Rwanda after the worst genocide in recent times left over one million of its people dead and another three million in refugee camps in neighbouring countries The country was broken in every way possible socially culturally economically and politically Today Rwanda has been rebuilt and has become a respectable country receiving many international accolades for its extraordinary leadership and achievements The backbone and custodian of this agenda has been and remains the Rwanda Patriotic Front RPF This was the case right from its inception before and during the liberation struggle to the implementation of this transformation The book traces the success of the RPF driven transformation which derives from the combination of three interrelated factors First a people centred governance that has spearheaded community development ownership and accountability Second home grown initiatives in different sectors that have helped to adequately respond to extraordinary challenges And third a visionary leadership that listens to its people and inspires them towards self reliance and dignity Finally the book shows that Rwanda's achievements have been possible because the RPF's development agenda is built on power sharing consensus building gender equality and the primacy of security Rwanda's Stillborn Middle-Income Economy David Himbara, 2020-01-02 Rwanda's Stillborn Middle Income Economy shows how Rwanda's head of state Paul Kagame and his international backers Bill Clinton Tony Blair Jim Yong Kim and the World Bank failed to create prosperity in Rwanda their claims to the contrary notwithstanding Vision 2020 under which Rwanda was to become a middle income economy was a fiasco Rwanda remains appallingly poor unable to provide food security for its people The book offers a lens into the Rwandan ruler's manipulative power by examining a range of false or dubious proclamations and the myriad ways in which he misled the world into believing that he had turned Rwanda into a prosperous African nation The book also reveals how Western politicians such as Clinton and Blair ruthlessly promote themselves while immorally benefiting from fighting poverty in countries such as Rwanda Clinton and Blair need Kagame just as Kagame

needs them They are in mutually beneficial relationships of opportunism and greed in which poverty is a valuable commodity

Future Drivers of Growth in Rwanda The World Bank, Government of Rwanda, 2020 A strong and widely acknowledged record of economic success including a three and a half fold increase in per capita income since 1994 places Rwanda among the world's fastest growing economies Traumatic memories of the 1994 genocide are gradually fading as associations begin to take a more positive form of a nation on the rise powered by human resilience a sense of common purpose and a purposeful government Past successes and a sense of frailty have fueled aspirations for a secure prosperous and modern future Sustaining high rates of economic growth is at the heart of these ambitions Recent formulations of the nation's Vision 2050 set a target of achieving upper middle income status by 2035 and high income status by 2050 Future Drivers of Growth in Rwanda Innovation Integration Agglomeration and Competition a joint undertaking by experts from Rwanda and the World Bank Group evaluates the country's possibilities and options in this endeavor The report identifies four essential drivers of growth innovation integration agglomeration and competition and reforms in six priority areas human capital development export dynamism and regional integration well managed urbanization competitive domestic enterprises agricultural modernization and capable and accountable public institutions

The Rwanda Crisis Gérard Prunier, 1998 Offering an up to date historical perspective which should enable readers to fathom how the brutal massacres of 800 000 Rwandese came to pass in 1994 this volume includes a new chapter that brings the analysis up to the end of 1996 Gerard Prunier probes into how the genocidal events in Rwanda were part of a deadly logic a plan that served central political and economic interests rather than a result of primordial tribal hatreds a notion often invoked by the media to dramatize genocide

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Rwanda Inc How A Devastated Nation Became An Economic Model For The Developing World Introduction

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