SEI SERIES IN SOFTWARE ENGINEERING

# Integrating CMMI® and Agile Development

Case Studies and Proven Techniques for Faster Performance Improvement

Paul E. McMahon

# Integrating Cmmi And Agile Development Case Studies And Proven Techniques For Faster Performance Improvement Sei Series In Software Engineering

Robert Winter

**Integrating Cmmi And Agile Development Case Studies And Proven Techniques For Faster Performance Improvement Sei Series In Software Engineering:**

Integrating CMMI and Agile Development Paul E. McMahon,2010-08-09 Many organizations that have improved process maturity through Capability Maturity Model Integration CMMI now also want greater agility Conversely many organizations that are succeeding with Agile methods now want the benefits of more mature processes The solution is to integrate CMMI and Agile Integrating CMMI and Agile Development offers broad guidance for melding these process improvement methodologies It presents six detailed case studies along with essential real world lessons big picture insights and mistakes to avoid Drawing on decades of process improvement experience author Paul McMahon explains how combining an Agile approach with the CMMI process improvement framework is the fastest most effective way to achieve your business objectives He offers practical proven techniques for CMMI and Agile integration including new ways to extend Agile into system engineering and project management and to optimize performance by focusing on your organization s unique culture related weaknesses Integrating CMMI and Agile Development Paul E. McMahon,2010 Aspectos da Apropriação de Práticas do Design da Experiência do Usuário por Pequenas e Médias Empresas de Tecnologias de Informação Angela Lima Peres,2025-03-31 A ado o crescente de m todos geis que incorporam pr ticas do design da experi ncia no processo de desenvolvimento em m todos geis tem despertado interesse Para empresas de pequeno e m dio porte os desafios s o maiores pois os cen rios que atuam s o de enfrentamento de v rias restri es quanto ao or amento recursos materiais e humanos Esta obra tem como objetivo propor uma estrat gia para incorpora o das pr ticas do design de experi ncia no ciclo de desenvolvimento de software em empresas de pequeno e m dio porte da ind stria de software que adotam metodologias geis a partir da observa o de restri es e potencialidades das pr ticas sugeridas na literatura Este livro apresenta um estudo que envolveu trinta profissionais que analisaram as pr ticas sugeridas na literatura em seu contexto de trabalho e avaliaram a estrat gia proposta Os resultados sugerem que uma estrat gia que permita a sele o ado o capacita o e monitoramento de pr ticas t cnicas e artefatos de forma a atender organiza es de menor porte pode promover a inclus o e apropria o dessas pr ticas no estabelecimento do processo da organiza o observando as restri es de recursos no contexto estudado *Integrating CMMI® and Agile Development* Paul E. McMahon,2010 CMMI for Development Mary Beth Chrissis,Mike Konrad,Sandra Shrum,2011-03-08 CMMI for Development CMMI DEV describes best practices for the development and maintenance of products and services across their lifecycle By integrating essential bodies of knowledge CMMI DEV provides a single comprehensive framework for organizations to assess their development and maintenance processes and improve performance Already widely adopted throughout the world for disciplined high quality engineering CMMI DEV Version 1 3 now accommodates other modern approaches as well including the use of Agile methods Lean Six Sigma and architecture centric development CMMI for Development Third Edition is the definitive reference for CMMI DEV Version 1 3 The authors

have revised their tips hints and cross references which appear in the margins of the book to help you better understand apply and find information about the content of each process area The book includes new and updated perspectives on CMMI DEV in which people influential in the model s creation development and transition share brief but valuable insights It also features four new case studies and five contributed essays with practical advice for adopting and using CMMI DEV This book is an essential resource whether you are new to CMMI DEV or are familiar with an earlier version if you need to know about evaluate or put the latest version of the model into practice The book is divided into three parts Part One offers the broad view of CMMI DEV beginning with basic concepts of process improvement It introduces the process areas their components and their relationships to each other It describes effective paths to the adoption and use of CMMI DEV for process improvement and benchmarking all illuminated with fresh case studies and helpful essays Part Two the bulk of the book details the generic goals and practices and the twenty two process areas now comprising CMMI DEV The process areas are organized alphabetically by acronym for easy reference Each process area includes goals best practices and examples Part Three contains several useful resources including CMMI DEV related references acronym definitions a glossary of terms and an index CMMI Distilled Dennis M. Ahern,Aaron Clouse,Richard Turner,2004 This edition is especially appropriate for executives and managers who need to understand why process improvement is valuable why CMMI is a tool of choice and how to maximize the return on their efforts and investments Succeeding with Agile Mike Cohn,2009-10-20 Proven 100% Practical Guidance for Making Scrum and Agile Work in Any Organization This is the definitive realistic actionable guide to starting fast with Scrum and agile and then succeeding over the long haul Leading agile consultant and practitioner Mike Cohn presents detailed recommendations powerful tips and real world case studies drawn from his unparalleled experience helping hundreds of software organizations make Scrum and agile work Succeeding with Agile is for pragmatic software professionals who want real answers to the most difficult challenges they face in implementing Scrum Cohn covers every facet of the transition getting started helping individuals transition to new roles structuring teams scaling up working with a distributed team and finally implementing effective metrics and continuous improvement Throughout Cohn presents Things to Try Now sections based on his most successful advice Complementary Objection sections reproduce typical conversations with those resisting change and offer practical guidance for addressing their concerns Coverage includes Practical ways to get started immediately and get good fast Overcoming individual resistance to the changes Scrum requires Staffing Scrum projects and building effective teams Establishing improvement communities of people who are passionate about driving change Choosing which agile technical practices to use or experiment with Leading self organizing teams Making the most of Scrum sprints planning and quality techniques Scaling Scrum to distributed multiteam projects Using Scrum on projects with complex sequential processes or challenging compliance and governance requirements Understanding Scrum s impact on HR facilities and project management Whether you ve completed a few sprints or multiple agile projects and whatever your role

manager developer coach ScrumMaster product owner analyst team lead or project lead this book will help you succeed with your very next project Then it will help you go much further It will help you transform your entire development organization

*CMMI Survival Guide* Suzanne Garcia,Richard Turner,2007 The Software Engineering Institute s Capability Maturity Model Integration CMMI provides best practices that span a product s life cycle from conception through delivery and maintenance Employing real life examples and practical advice authors Garcia and Turner tap their extensive experience working with diverse organizations to help readers survey the CMMI territory *Agile Software Development Ecosystems* James A. Highsmith,2002 Traditional software development methods struggle to keep pace with the accelerated pace and rapid change of Internet era development Several agile methodologies have been developed in response and these approaches to software development are showing exceptional promise In this book Jim Highsmith covers them all showing what they have in common where they differ and how to choose and customize the best agile approach for your needs KEY TOPICS Highsmith begins by introducing the values and principles shared by virtually all agile software development methods He presents detailed case studies from organizations that have used them as well as interviews with each method s principal authors or leading practitioners Next he takes a closer look at the key features and techniques associated with each major Agile approach Extreme Programming XP Crystal Methods Scrum Dynamic Systems Development Method DSDM Lean Development Adaptive Software Development ASD and Feature Driven Development FDD In Part III Highsmith offers practical advice on customizing the optimal agile discipline for your own organization MARKET For all software developers project managers and other IT professionals seeking more flexible effective approaches to developing software *CMMII Distilled* Dennis M. Ahern,Aaron Clouse,Richard N. Turner,2008-05-01 CMMI Capability Maturity Model Integration is an integrated extensible framework for improving process capability and quality across an organization It has become a cornerstone in the implementation of continuous improvement for both industry and governments around the world Rich in both detail and guidance for a wide set of organizational domains the CMMI Product Suite continues to evolve and expand Updated for CMMI Version 1 2 this third edition of CMMI Distilled again provides a concise and readable introduction to the model as well as straightforward no nonsense information on integrated continuous process improvement The book now also includes practical advice on how to use CMMI in tandem with other approaches including Six Sigma and Lean as well as new and expanded guidance on preparing for managing and using appraisals Written so that readers unfamiliar with model based process improvement will understand how to get started with CMMI the book offers insights for those more experienced as well It can help battle scarred process improvement veterans and experienced suppliers and acquirers of both systems and services perform more effectively CMMI Distilled is especially appropriate for executives and managers who need to understand why continuous improvement is valuable why CMMI is a tool of choice and how to maximize the return on their efforts and investments Engineers of all kinds systems hardware software and quality as well as acquisition personnel and

service providers will find ideas on how to perform better The three authors all involved with CMMI since its inception bring a wealth of experience and knowledge to this book They highlight the pitfalls and shortcuts that are all too often learned by costly experience and they provide a context for understanding why the use of CMMI continues to grow around the world

Agile Software Development Teams Christoph Schmidt,2015-12-17 This book explores how agile development practices in particular pair programming code review and automated testing help software development teams to perform better Agile software engineering has become the standard software development paradigm over the last decade and the insights provided here are taken from a large scale survey of 80 professional software development teams working at SAP SE in Germany In addition the book introduces a novel measurement tool for assessing the performance of software development teams No previous study has researched this topic with a similar data set comprising insights from more than 450 professional software engineers Process Improvement and CMMI for Systems and Software Ron S. Kenett,Emanuel Baker,2010-03-09 Process Improvement and CMMI for Systems and Software provides a workable approach for achieving cost effective process improvements for systems and software Focusing on planning implementation and management in system and software processes it supplies a brief overview of basic strategic planning models and covers fundamental concepts and appr *Agile Development in the Irish Software Industry* Sinéad Hayes,2009-03-26 This book is based on an innovative research study which devised a suitable change management framework for Irish software development companies seeking to make the transition from a more traditional software development process to one which is more agile and responsive Utilising Kotter s eight step technique for organisational change as a basis this research demonstrates how the incorporation of agile software techniques using the Scrum process effected successful changes within one of the world s leading Electronic Design Automation EDA companies Scaling Software Agility Dean Leffingwell,2007-02-26 Companies have been implementing large agile projects for a number of years but the stigma of agile only works for small projects continues to be a frequent barrier for newcomers and a rallying cry for agile critics What has been missing from the agile literature is a solid practical book on the specifics of developing large projects in an agile way Dean Leffingwell s book Scaling Software Agility fills this gap admirably It offers a practical guide to large project issues such as architecture requirements development multi level release planning and team organization Leffingwell s book is a necessary guide for large projects and large organizations making the transition to agile development Jim Highsmith director Agile Practice Cutter Consortium author of Agile Project Management There s tension between building software fast and delivering software that lasts between being ultra responsive to changes in the market and maintaining a degree of stability In his latest work Scaling Software Agility Dean Leffingwell shows how to achieve a pragmatic balance among these forces Leffingwell s observations of the problem his advice on the solution and his description of the resulting best practices come from experience he s been there done that and has seen what s worked Grady Booch IBM Fellow Agile development practices

while still controversial in some circles offer undeniable benefits faster time to market better responsiveness to changing customer requirements and higher quality However agile practices have been defined and recommended primarily to small teams In Scaling Software Agility Dean Leffingwell describes how agile methods can be applied to enterprise class development Part I provides an overview of the most common and effective agile methods Part II describes seven best practices of agility that natively scale to the enterprise level Part III describes an additional set of seven organizational capabilities that companies can master to achieve the full benefits of software agility on an enterprise scale This book is invaluable to software developers testers and QA personnel managers and team leads as well as to executives of software organizations whose objective is to increase the quality and productivity of the software development process but who are faced with all the challenges of developing software on an enterprise scale Agile Performance Improvement Robert Winter,2015-05-11 1 1 3 That is the equation that summarizes the theme of this book The book s message is to integrate the developmental principles of Agile with the result focused approaches integral to performance consulting Your outcomes in shaping human performance will be significant and greater than if you only used one of these models This is a book for anyone who seeks to work collaboratively with leaders to bring about continuously improving and sustainable organizational change Dana Gaines Robinson coauthor of Performance Consulting Agile Performance Improvement demonstrates the mutual benefits that accrue to the worlds of performance consulting and agile software development when the values and principles of both are blended synergistically under the guidance of practitioners skilled in both The agile performance improvement model blends the principles of human performance technology with the frameworks and practices of Agile The resultis an approach that maximizes the value of interactions among the consultant the work team and the customer Unlike traditional end to end waterfall processes agile performance improvement delivers value continuously and in small increments relentlessly focusing on outcomes of value to the customer Building on structures of Agile that are used in software development such as Scrum the agile performance improvement model considers the human component of holistic solutions in establishing a continuous stream of value Bob Winter a performance consultant was the product owner for the corporate education scrum supporting an agile transition initiative for hundreds of engineering teams From this cross disciplinary experience he discovered that the two cultures two languages and two methodologies of performance consulting and agile software development are far from being incongruent incompatible or irrelevant to each other in fact ideally suited to complement and support each other Being agile improves the effectiveness of the performance consultant and applying the lessons of human performance technology improves the effectiveness of software development teams In Agile Performance Improvement Winter teaches performance consultants how to apply agile principles values and methods usefully to the tasks of optimizing human performance in areas of practice not only adjoining but also well beyond the realm of software and IT engineering such as corporate learning solutions human resources systems and non software products

Conversely he shows engineering teams immersed in an agile environment how to boost their performance using the principles and techniques taught and cultivated by performance consultants The author who has worked extensively on both sides of the traditional divide recounts entertainingly but informatively how both sparks and fur can fly when geeks encounter people people **Accelerating Process Improvement Using Agile Techniques** Deb Jacobs,2005-12-16 Accelerating Process Improvement Using Agile Techniques explains how agile programming is applied to standard process improvement By applying agile techniques IT organizations can speed up process improvement initiatives minimize the resources these initiatives require and maximize the benefits of process improvement The book details st **Agile Enterprise Engineering: Smart Application of Human Factors** Sergey V. Zykov,Amitoj Singh,2020-02-27 This concise book provides a survival toolkit for efficient large scale software development Discussing a multi contextual research framework that aims to harness human related factors in order to improve flexibility it includes a carefully selected blend of models methods practices and case studies To investigate mission critical communication aspects in system engineering it also examines diverse i e cross cultural and multinational environments This book helps students better organize their knowledge bases and presents conceptual frameworks handy practices and case based examples of agile development in diverse environments Together with the authors previous books Crisis Management for Software Development and Knowledge Transfer 2016 and Managing Software Crisis A Smart Way to Enterprise Agility 2018 it constitutes a comprehensive reference resource adds value to this book **CMMI** Mary Beth Chrissis,Mike Konrad,Sandy Shrum,2007 Updated revision of the best selling book on CMMI now covering version 1 2 CMMI Scampi Distilled Dennis M. Ahern,2005 Part of The SEI Series in Software Engineering this book offers a concise andpractical guide to the standard CMMI appraisal method This method is veryimportant as it is used to determine an organization s capability and maturitylevels which are often used as criteria in awarding government and defenseorientedbids SCAMPI specifically stands for The Standard CMMI AppraisalMethod for Process Improvement These authors have considerable experiencein helping their organizations appraise their respective levels of maturity inrelation to the CMMI In this handy new book they impart their advice on notonly achieving an accurate assessment but also what next steps need to betaken for further process improvement **Practices for Scaling Lean & Agile Development** Craig Larman,Bas Vodde,2010-01-26 Lean and Agile Development for Large Scale Products Key Practices for Sustainable Competitive Success Increasingly large product development organizations are turning to lean thinking agile principles and practices and large scale Scrum to sustainably and quickly deliver value and innovation Drawing on their long experience leading and guiding lean and agile adoptions for large multisite and offshore product development internationally recognized consultant and best selling author Craig Larman and former leader of the agile transformation at Nokia Networks Bas Vodde share the key action tools needed for success Coverage includes Frameworks for large scale Scrum for multihundred person product groups Testing and building quality in

Product management and the end of the contract game between business and R D Envisioning a large release and planning for multiteam development Low quality legacy code why it s created and how to stop it Continuous integration in a large multisite context Agile architecting Multisite or offshore development Contracts and outsourced development In a competitive environment that demands ever faster cycle times and greater innovation the practices inspired by lean thinking and agile principles are ever more relevant Practices for Scaling Lean Agile Development will help people realize a lean enterprise and deliver on the significant benefits of agility In addition to the action tools in this text see the companion book Scaling Lean Agile Development Thinking and Organizational Tools for Large Scale Scrumfor complementary foundation tools

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