



Comparing stakeholder perceptions with empirical outcomes from negotiated rulemaking policies: Is participant satisfaction a proxy for policy success?

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ARTICLE INFO

Article history:
Received 6 June 2016
Received in revised form
18 August 2016
Accepted 19 August 2016

Keywords:
Negotiated rulemaking
Structural Equation Model
Take Reduction Plan
Marine mammals
Bycatch

ABSTRACT

Evaluation of natural resource management policies often is made difficult by lack of robust or long-term data on the resource. In the absence of empirical data, natural resource policy evaluation may rely on expert or stakeholder perception of success as a proxy, particularly in the context of policies that depend on multi-stakeholder engagement or negotiated rulemaking. However, few formal evaluations have compared empirical ecological outcomes with stakeholder perception. This study compares stakeholder perceptions of policy outcomes with ecological outcomes from a long-term, ecological dataset as part of the U.S. Marine Mammal Protection Act's Take Reduction Planning process. Structural Equation Models revealed that stakeholder perceptions were significantly and positively related to positive ecological outcomes. Also, perceived success and ecological performance rankings of the Take Reduction Plans were comparable for three of the five plans examined. This analysis suggests that for this particular policy instrument, stakeholder perception aligns well with ecological outcomes, and this positive relationship is likely the result of a commitment and support for stakeholder education and engagement. However, even within a single policy analysis, there was variability suggesting that the relationship between stakeholder perceptions and policy outcomes must continue to be evaluated. This study suggests that stakeholder perception can be an accurate reflection of ecological outcomes, but not necessarily a predictor of them.

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1. Introduction

The U.S. federal government involves the public in regulation of natural resources along a continuum of engagement. At one end lies the command and control method wherein an administrative agency proposes regulations, releases them for public comment, modifies those rules in response, and implements final rules. At the other end of the continuum, stakeholders work directly with administrative agencies to devise regulations through consensus-based, multi-party negotiation, referred to as negotiated rule-making [1,2]. Various environmental agencies in the U.S. have

embraced the latter approach, including the Environmental Protection Agency, Department of the Interior, and National Oceanic and Atmospheric Administration (NOAA) [3].

Assessing the efficacy of a policy in relation to program goals is fundamental to policy evaluation [4]. One critical metric of resource policy evaluation is whether the policy resulted in the intended goal, which is to improve resource condition, quality and quantity. However, for policies that are designed to protect natural resources, long-term resource monitoring data often are lacking. In lieu of direct data on the resource, other evaluations for environmental policies generated by multi-stakeholder programs may focus solely on the success of the negotiation process, while others focus on outputs or agreements resulting from the negotiation. Other evaluations focus on participant satisfaction with the process, which affects satisfaction with the outputs [5,6]. Participant satisfaction, however, may not be a good measure, proxy, or indicator of successful ecological outcomes [7–11]. Coglianese [9]

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Comparing Stakeholder Perceptions With Empirical Outcomes

Puja Mehta



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increasing use of English medium higher education across the world this book brings together researchers and practitioners who despite coming from very different geopolitical areas and pursuing distinct research objectives coincide in their use of the ROAD MAPPING conceptual framework With the use of this framework and its six interrelated dimensions the nine studies included in this volume explore key topics for English Medium Education in Multilingual University Settings EMEMUS from diverse perspectives These range from multi sited meta level approaches critically analysing different countries and their realisations of EMEMUS to using ROAD MAPPING as a methodological tool to analyse all its dimensions or place the lens on a particular aspect By doing so the contributions demonstrate the strength of the ROAD MAPPING framework for investigating and understanding the complex nature of EMEMUS The volume makes a valuable contribution to the development of EMEMUS research and is thus highly recommended for scholars policymakers and students interested in one of the most fast growing and contested research areas in applied linguistics today *Parental Involvement Perceptions of how Section 1118 of No Child Left Behind is Being Implemented in New Orleans Public Schools* Kyshun Andre Webster,2005 **Publications on Geodesy** ,1991 *Spatial Data Quality* Pepijn van Oort,2005 Research in Agricultural Education, a Foundation for Excellence ,1988 **Current Index to Journals in Education** ,2000-10

Sociological Abstracts ,2001 CSA Sociological Abstracts abstracts and indexes the international literature in sociology and related disciplines in the social and behavioral sciences The database provides abstracts of journal articles and citations to book reviews drawn from over 1 800 serials publications and also provides abstracts of books book chapters dissertations and conference papers *JOURNAL OF BUSINESS RESE* ,1996 **Farmers' Perception and Adaptation to Climate Change in the Central Dry Zone of Myanmar** Akary Min,2018-05-22 Master s Thesis from the year 2017 in the subject Geography Earth Science Meteorology Aeronomy Climatology grade 1 5 University of Bonn Faculty of Agriculture course Agricultural sciences and resource management in the tropics and sub tropics language English abstract The Central Dry Zone covers about 13 % of Myanmar and is home to nearly a third of the total population of 52 million The majority of households depend on agriculture based income 83% Besides low profitability poor diversification and high reliance on credit these agricultural households are subject to additional stress by soil degradation erratic rainfall patterns and extreme temperatures and commodity price fluctuations Particularly the climate change phenomena have become recently a major constraining factor for agricultural production in the Dry Zone In this study we explore how farmers perceive agricultural problems in relation to climate change and which strategies they apply to cope with and adapt agricultural practices to climate change based on traditional knowledge Based on household surveys participatory rural appraisals PRA and key informant interviews it can be concluded that most farmers recognize climate change as a key constraint as they perceive their agricultural production being severely impacted particularly by erratic rainfall In response to increasingly frequent pre monsoon droughts some farmers have actually abandoned during the past 15 years cultivating rice as the main subsistence

and market crop but also the cultivation of pre monsoon crops such as sesame Most farmers have traditionally been dealing with climatic risks by providing supplementary irrigation e g by establishing tube wells by cultivating short cycled cash crop instead of rice and by substituting annual crops by fruit orchards Some farmers have done changes in cropping patterns and agronomic practices These differentially affect adaptation to climate change and there are still needs of institutional support with the knowledge and technology for the unfinished adaptation measures There are the strong linkages between farmers perceptions and their adaptation to climate risks at the farm level and the adaptation measures are likely conducted on their own knowledge Traditional knowledge and expert knowledge must be combined in order to work for successful adaptation to climate change

Victory Through Organization: Why the War for Talent is Failing Your Company and What You Can Do about It Dave Ulrich, David Krzycki, Wayne Brockbank, Mike Ulrich, 2017-04-07 1 Wall Street Journal and USA Today bestselling author Dave Ulrich offers HR professionals a new line of defense in the corporate war for talent Destined to be a classic in the field this game changing book from HR visionary Dave Ulrich tackles one of the greatest challenges in Human Resources today the talent wars As companies grow increasingly and aggressively competitive in hiring and nurturing individual employees this book offers a refreshing revolutionary alternative By creating dynamic systems that leverage talent throughout the organization you can create a unified whole that is greater than the sum of its parts In the long run that s what gives your company the competitive edge it needs Based on the research findings of the latest round of Ulrich s legendary HR Competency Survey this groundbreaking book is sure to spark debate shatter myths and inspire real change throughout the HR community Filled with fact based insights and field tested strategies it proves that your organization s success lies not in the talent you have but what you do with the talent once you have it This book shows you how to build capabilities strengthen systems and empower human capital for longer lasting success

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