# Human Performance Enhancement in High-Risk Environments

Insights, Developments, and Future Directions from Military Research



Paul E. O'Connor and Joseph V. Cohn, Editors

Michael D. Matthews, David M. Schnyer

Human Performance Enhancement in High-Risk Environments Paul E. O'Connor, Joseph V. Cohn, 2009-12-22 This book presents a collection of works written by military researchers on the human performance research being carried out in the military Human Performance Enhancement in High Risk Environments Insights Developments and Future Directions from Military Research takes the breakthrough work being done by the military on human performance issues and presents it in a way that is applicable to a wider audience of high risk professions and industries including police forces fire fighters the security industry military contracting and more Human Performance Enhancement in High Risk Environments focuses on selection training safety and interface design essential steps in the process of putting the right people in the right positions with the right equipment to handle dangerous work The book s 16 chapters are each written by military experts emphasizing lessons learned from their own experiences and research while highlighting the relevance of their findings to other domains in which highly trained personnel operate complex machinery with high consequences of error **Human Performance Enhancement in High-Risk Environments** Paul E. O'Connor, Joseph V. Cohn, 2010 As the military and other organizations work to optimize technology enhanced human performance in increasingly dangerous high risk situations the need for a comprehensive collection of best practices has emerged In response to that need the editors of this volume have compiled recommendations from military and civilian researchers that include 1 field tested strategies and practices to maximize safety 2 processes for selection of team members to achieve the most effective function and 3 design of efficient training to prepare team members to perform highly complex tasks The intention of this volume is to provide examples of how these human performance issues are being addressed in the military and to describe how lessons learned can be applied to other nonmilitary high reliability organizations HROs Rethinking Machine Ethics in the Age of Ubiquitous Technology White, Jeffrey, Searle, Rick, 2015-05-31 As the utilization of intelligent machines spreads to numerous realms the discourse of machine ethics has also developed and expanded Concerns over machine intelligence and the role of automata in everyday life must be addressed before artificial intelligence and robotic technologies may be fully integrated into human society Rethinking Machine Ethics in the Age of Ubiquitous Technology blends forward looking constructive and interdisciplinary visions of ethical ideals aims and applications of machine technology This visionary reference work incorporates ethical conversations in the fields of technology computer science robotics and the medical industry creating a vibrant dialogue between philosophical ideals and the applied sciences With its broad scope of relevant topics this book serves as an excellent tool for policymakers academicians researchers advanced level students technology developers and government officials This timely publication features thoroughly researched articles on the topics of artificial moral agency cyber warfare transhumanism organic neural nets human worker replacement automaticity and global governance security and surveillance military drones and more Leadership and Personnel Management: Concepts, Methodologies, Tools, and Applications Management Association, Information Resources, 2016-02-17 Strong leaders are essential to the structure of organizations across all industries Having the knowledge skill sets and tools available to successfully motivate manage and guide others can mean the difference between organizational success and failure Leadership and Personnel Management Concepts Methodologies Tools and Applications presents the latest research on topics related to effective managerial practice as well as the tools and concepts that attribute to effective leadership Focusing on a variety of topics including human resources diversity organizational behavior management competencies employee relations motivation and team building this multi volume publication is ideal for academic and government library inclusion and meets the research needs of business professionals academics graduate students and researchers Bulletin of the Atomic Scientists ,1972-10 The Bulletin of the Atomic Scientists is the premier public resource on scientific and technological developments that impact global security Founded by Manhattan Project Scientists the Bulletin's iconic Doomsday Clock stimulates solutions for a safer world 71F Advantage U. S. Military, Department of Defense (DoD), U. S. Government, 2017-12-10 This book examines Army research psychology it is a powerful tool in the arsenal of our Soldiers well being and in some cases very survival Since our nation began putting Soldiers in harm's way our forces have experienced the psychological trauma of war In some cases the number of casualties due to psychological injury approached the rates of physical injury As leaders we spend countless days training our Soldiers to survive the actual battle Combat training battle drills physical fitness and medical readiness help ensure their physical survival and ultimate victory in the combat zone Now we dedicate ourselves to helping ensure their psychological survival and victory when the battle is over This book grows out of paper presentations and discussions at the Army Research Psychology Biennial Conference held April 24 25 2008 in Bethesda Maryland It provides a snapshot of groundbreaking research currently being done by Army research psychologists around the globe The book illuminates the many contributions of Army research psychologists to supporting Soldiers and their families as well as enhancing their performance and well being Research breakthroughs and updated treatment methods in the areas of human performance psychological and environmental stressors military and family wellness personality and organizational factors and leader and cognitive performance are outlined within this volume The book also serves as a valuable historical document providing a vivid picture of the 71F Army research psychology specialty and including a number of personal career stories It should appeal to a wide range of audiences including operational commanders academics students and anyone curious about what military research psychology is all about Today research psychologists remain true to the fundamental principles of Army medicine to care for those who have borne the perils of battle in the service of the Nation Chapter 1 U S Army Uniformed Research Psychologists Making a Difference Yesterday Today and Tomorrow Chapter 2 Army Research Psychology Moving from Science to Solutions Chapter 3 Asleep at the Trigger Warfighter Judgment and Decisionmaking during Prolonged Wakefulness Chapter 4

Advances in Measuring Higher Order Cognitive Performance in Warfighters under Environmental Stress Chapter 5 Rapid Assessment of Eye Injuries on the Battlefield Part III Psychology of Leadership Chapter 6 New Wine in Old Bottles Leadership and Personality in the Military Organization Chapter 7 Development and Fielding of the U S Army Leader Self development Portfolio Chapter 8 Understanding and Measuring Creative Thinking in Leaders Part IV Soldier Psychological Health Chapter 9 U S Army Mental Health Advisory Teams Chapter 10 Military Benefit Finding Turning Adversity to Advantage Chapter 11 Enhancing Operational Readiness through Neuroimaging Mapping the Pathophysiology of Mild Traumatic Brain Injury in Warfighters Chapter 12 Why Do Soldiers Kill Themselves Understanding Suicide in the Military Part V Applying Psychology to Chemical and Biological Defense Chapter 13 Psychological Effects of Chemical Biological Radiological and Nuclear Weapons Chapter 14 Mitigating the Medical Consequences of Exposure to Chemical Weapons Contributions of U S Army Research Psychologists to Chemical Defense Chapter 15 New Biodosimetry Tools for Mental Health Support in Nuclear Radiological Accidents or Terrorism Part VI Psychology and Military Families Chapter 16 Families Facing the Demands of Military Life New Research Directions Chapter 17 To Stay or Not to Stay Family friendly Unit Climate and Career Intentions Part VII Perspectives on Army Research Psychology Chapter 18 Science in Action Advantage Paul Bartone, Ross Pastel, Mark Vaitkus, 2012-04-17 This is a book by and about military research psychologists behavioral scientists who apply the principles and methods of psychology toward the goal of understanding and improving human health and performance in our defense forces This group of specialists along with their counterparts in the Army s sister Services and the many civilian research psychologists throughout the Department of Defense DOD forms a critical and essential core asset for our current and future national security Since World War II we have relied increasingly on research psychologists within DOD to design better and more efficient selection and classification tools and strategies more effective training programs for military personnel and improved leader development programs In addition these specialists have applied rigorous research methods to understanding the limits and capacities of human mental and physical performance in a range of demanding operational environments Their work has provided much of the knowledge that has allowed senior national security leaders to design systems and policies that appreciate and capitalize on our human talent rather than ignore or frustrate it Some of this research relies upon the use of animal models an approach that has proven essential for understanding and developing treatments for chemical defense stress and traumatic brain injuries More recently military research psychologists have applied their expertise to understanding the causes and cures of stress related injuries in troops such as post traumatic stress disorder traumatic brain injury drug and alcohol problems and even suicide This work being done by research psychologists not only helps with operational effectiveness but it also helps the individuals who are put under great stress during military operations to cope with that pressure it can save lives and enhance well being Military research psychologists are responsible for significant advances in understanding human resilience and hardiness under

stress knowledge that is being applied in the design of more effective training and prevention programs As the military operations that we are engaged in as a nation and as allies grow in complexity understanding the human dimension is more essential than ever No matter how good our technologies may be technology alone will not win the day in the challenges before us It is the quality strength intelligence and morality of our human systems that ultimately will allow us to realize the shared goal of a world in which security and prosperity are the normal state for all inhabitants The contributions of research psychologists such as those in this volume are critical for moving us toward that goal **Human Performance** Modification National Research Council, Division of Behavioral and Social Sciences and Education, Board on Behavioral, Cognitive, and Sensory Sciences, Division on Engineering and Physical Sciences, Committee on Assessing Foreign Technology Development in Human Performance Modification, 2012-11-19 The development of technologies to modify natural human physical and cognitive performance is one of increasing interest and concern especially among military services that may be called on to defeat foreign powers with enhanced warfighter capabilities Human performance modification HPM is a general term that can encompass actions ranging from the use of natural materials such as caffeine or khat as a stimulant to the application of nanotechnology as a drug delivery mechanism or in an invasive brain implant Although the literature on HPM typically addresses methods that enhance performance another possible focus is methods that degrade performance or negatively affect a military force s ability to fight Advances in medicine biology electronics and computation have enabled an increasingly sophisticated ability to modify the human body and such innovations will undoubtedly be adopted by military forces with potential consequences for both sides of the battle lines Although some innovations may be developed for purely military applications they are increasingly unlikely to remain exclusively in that sphere because of the globalization and internationalization of the commercial research base Based on its review of the literature the presentations it received and on its own expertise the Committee on Assessing Foreign Technology Development in Human Performance Modification chose to focus on three general areas of HPM human cognitive modification as a computational problem human performance modification as a biological problem and human performance modification as a function of the brain computer interface Human Performance Modification Review of Worldwide Research with a View to the Future summarizes these findings

The 71F Advantage Paul T. Bartone, Ross H. Pastel, Mark A. Vaitkus, 2010-08-02 The book you hold in your hands is a powerful tool in the arsenal of our Soldiers well being and in some cases very survival Since our nation began putting Soldiers in harm s way our forces have experienced the psychological trauma of war In some cases the number of casualties due to psychological injury approached the rates of physical injury As leaders we spend countless days training our Soldiers to survive the actual battle Combat training battle drills physical fitness and medical readiness help ensure their physical survival and ultimate victory in the combat zone Now we dedicate ourselves to helping ensure their psychological survival and victory when the battle is over This book grows out of paper presentations and discussions at the Army Research

Psychology Biennial Conference held April 24 25 2008 in Bethesda Maryland It provides a snapshot of groundbreaking research currently being done by Army research psychologists around the globe The book illuminates the many contributions of Army research psychologists to supporting Soldiers and their families as well as enhancing their performance and wellbeing Research breakthroughs and updated treatment methods in the areas of human performance psychological and environmental stressors military and family wellness personality and organizational factors and leader and cognitive performance are outlined within this volume. The book also serves as a valuable historical document providing a vivid picture of the 71F Army research psychology specialty and including a number of personal career stories It should appeal to a wide range of audiences including operational commanders academics students and anyone curious about what military research psychology is all about Today research psychologists remain true to the fundamental principles of Army medicine to care for those who have borne the perils of battle in the service of the Nation There is no higher calling The 71F Advantage National Defense University Press, 2010-09 Includes a foreword by Major General David A Rubenstein From the editor 71F or 71 Foxtrot is the AOC area of concentration code assigned by the U S Army to the specialty of Research Psychology Qualifying as an Army research psychologist requires first of all a Ph D from a research not clinical intensive graduate psychology program Due to their advanced education research psychologists receive a direct commission as Army officers in the Medical Service Corps at the rank of captain In terms of numbers the 71F AOC is a small one with only 25 to 30 officers serving in any given year However the 71F impact is much bigger than this small cadre suggests Army research psychologists apply their extensive training and expertise in the science of psychology and social behavior toward understanding preserving and enhancing the health well being morale and performance of Soldiers and military families As is clear throughout the pages of this book they do this in many ways and in many areas but always with a scientific approach This is the 71F advantage applying the science of psychology to understand the human dimension and developing programs policies and products to benefit the person in military operations This book grew out of the April 2008 biennial conference of U S Army Research Psychologists held in Bethesda Maryland This meeting was to be my last as Consultant to the Surgeon General for Research Psychology and I thought it would be a good idea to publish proceedings which had not been done before As Consultant I d often wished for such a document to help explain to people what it is that Army Research Psychologists do for a living In addition to our core group of 71Fs at the Bethesda 2008 meeting we had several brand new members and a number of distinguished retirees the grey beards of the 71F clan Together with longtime 71F colleagues Ross Pastel and Mark Vaitkus I also saw an unusual opportunity to capture some of the history of the Army Research Psychology specialty while providing a representative sample of current 71F research and activities It seemed to us especially important to do this at a time when the operational demands on the Army and the total force were reaching unprecedented levels with no sign of easing and with the Army in turn relying more heavily on research psychology to inform its programs for

protecting the health well being and performance of Soldiers and their families **Human Performance Optimization** Michael D. Matthews, David M. Schnyer, 2019 Human Performance Optimization The Science and Ethics of Enhancing Human Capabilities explores current and emerging strategies for enhancing individual and team performance especially in high stakes stressful settings such as the military law enforcement firefighting or competitive corporate settings Taking a cognitive neuroscience perspective scientifically grounded approaches to optimizing human performance are explored in Stress and Human Performance James E. Driskell, Eduardo Salas, 2013-05-13 The pace of life in our high technology world has quickened Industries that do not become more efficient often by requiring a faster production turnaround with less slack are superseded Because of this workers face an environment in which they must perform under more time pressure and under greater task load in which stress is more prevalent and in which consequences of poor performance are more critical than ever before The dominant if unstated psychoanalytic paradigm underlying much stress research over the past fifty years has led to an emphasis on coping and defense mechanisms and to a preoccupation with disordered behavior and illness Accordingly almost any book with stress in the title will invariably devote a considerable amount of pages to topics such as stress related disorders clinical interventions stress and coping psychopathology illness and health issues This book presents basic and applied research that addresses the effects of acute stress on performance There are a large number of applied settings that share the commonalities of high demand high risk performance conditions including aviation military operations nuclear chemical and other industrial settings emergency medicine mining firefighting and police work as well as everyday settings in which individuals face stressors such as noise time pressure and high task load This book focuses directly on the effects of acute stress defined as intense novel stress of limited duration on performance The effects of stress on task performance decision making and team interaction are discussed as well as the interventions used to overcome them The 71F Advantage: Applying Army Research Psychology for Health and Performance Gains , Performance Under Stress James Szalma, Peter A Hancock, 2018-10-09 The world is a dangerous place and recent events have served to make it less safe There are many arenas of conflict and even combat across the world Such situations are the guintessential expression of stress you stand in imminent danger and live with the knowledge that you may be attacked injured or even killed at any moment How do people perform under these conditions How do they keep a heightened level of vigilance when nothing may happen in their immediate location for weeks or even months What happens when the bullets actually start flying How is it you distinguish friend from foe and each from innocent bystanders when in immediate peril of your life Can we design technology to help people make good decisions in these ultimately hazardous situations To what degree does your membership in a team act to dissipate these particular effects Can we generate sufficiently stressful field exercises to simulate these conditions and can we train and or select those most able to withstand such adverse conditions How will the next generation of servicemen deal with these inherent problems These are

the sorts of questions that Performance Under Stress addresses This book is derived largely from a multiple vear multiple university initiative MURI on stress and soldier performance on the modern electronic battlefield It involved leading researchers from many institutions who have brought their individual expertise to bear on these crucial contemporary concerns United by a common research framework these groups attacked the issue from different methodological and conceptual approaches ranging from traditional laboratory modeling and experimentation to realistic simulations from involved field exercises to personal experiences of actual combat conditions. The insights generated have been distilled and presented as a benchmark of current understanding and provide future directions for research in this arena Although this work focuses on soldier stress and soldier performance the principles that are derived extend well beyond this single application. Their findings can be applied to people facing the demands of the business world or research as much as to those who meet life or death situations such as homeland security first responders and law enforcement personnel

Neurocognitive and Physiological Factors During High-Tempo Operations Michael D Matthews, Rebecca Steinberg, Dr Steven Kornguth, 2012-10-01 Neurocognitive and Physiological Factors During High Tempo Operations features world renowned scientists conducting groundbreaking research into the basic mechanisms of stress effects on the human body and psyche as well as introducing novel pharmaceutics and equipment that can rescue or improve maximal performance during stress Its focus is on the military model as an exemplar for high stress environments the best for understanding human performance under stress both in the short term as well as in the long term The unprecedented demands on the modern soldier include constantly shifting enemy threat levels and tactics ambiguous loyalties rapidly evolving weaponry and the need to amass comprehend retain and act upon large datasets of information During high tempo operations soldiers must maintain superior cognitive and physical skill levels throughout extended periods of little to no sleep Furthermore although a soldier fresh from training may perform at peak skill the effects of cognitive and physical strain and sleeplessness during deployment can impair his or her ability to transfer instructional knowledge to complex real life situations It is necessary to understand how intense workloads both mental and physical combine with total sleep deprivation to alter soldier situation awareness decision making and physical abilities. The resulting knowledge can be used to design rapid deployable fitness for duty measures alter training protocols and assess training efficacy in order to enable decision makers to act at peak ability during high operations tempo In addition dual use applications of resulting knowledge and technology extend well into the civilian sector to law enforcement officers healthcare professionals and emergency responders The book differs from many previous human factors publications by presenting state of the art neuroscience data in a format that is comprehensible and informative for readers of diverse backgrounds It not only details human behaviors and perception but also provides concise brain imagery and physiological findings to support its conclusions In addition the incorporation of the US Army soldier model of extreme stress and extreme performance demands provides a real life theme

that anchors the scientific organizational assessment and response aspects of each chapter This book synthesizes hard facts with real life accounts of performing under stress and shows how a large oversight institution like the US Army can measure and improve human factors considerations for its members **Neurocognitive and Physiological Factors During** High-Tempo Operations Rebecca Steinberg, Steven Kornguth, Michael D. Matthews, 2018-09-03 Neurocognitive and Physiological Factors During High Tempo Operations features world renowned scientists conducting groundbreaking research into the basic mechanisms of stress effects on the human body and psyche as well as introducing novel pharmaceutics and equipment that can rescue or improve maximal performance during stress Its focus is on the military model as an exemplar for high stress environments the best for understanding human performance under stress both in the short term as well as in the long term The unprecedented demands on the modern soldier include constantly shifting enemy threat levels and tactics ambiguous loyalties rapidly evolving weaponry and the need to amass comprehend retain and act upon large datasets of information During high tempo operations soldiers must maintain superior cognitive and physical skill levels throughout extended periods of little to no sleep Furthermore although a soldier fresh from training may perform at peak skill the effects of cognitive and physical strain and sleeplessness during deployment can impair his or her ability to transfer instructional knowledge to complex real life situations It is necessary to understand how intense workloads both mental and physical combine with total sleep deprivation to alter soldier situation awareness decision making and physical abilities The resulting knowledge can be used to design rapid deployable fitness for duty measures alter training protocols and assess training efficacy in order to enable decision makers to act at peak ability during high operations tempo In addition dual use applications of resulting knowledge and technology extend well into the civilian sector to law enforcement officers healthcare professionals and emergency responders The book differs from many previous human factors publications by presenting state of the art neuroscience data in a format that is comprehensible and informative for readers of diverse backgrounds It not only details human behaviors and perception but also provides concise brain imagery and physiological findings to support its conclusions In addition the incorporation of the US Army soldier model of extreme stress and extreme performance demands provides a real life theme that anchors the scientific organizational assessment and response aspects of each chapter This book synthesizes hard facts with real life accounts of performing under stress and shows how a large oversight institution like the US Army can measure and improve human factors considerations for its members Human Behavior in Military Contexts National Research Council, Division of Behavioral and Social Sciences and Education, Board on Behavioral, Cognitive, and Sensory Sciences, Committee on Opportunities in Basic Research in the Behavioral and Social Sciences for the U.S. Military, 2008-02-03 Human behavior forms the nucleus of military effectiveness Humans operating in the complex military system must possess the knowledge skills abilities aptitudes and temperament to perform their roles effectively in a reliable and predictable manner and effective military management requires understanding of how these

qualities can be best provided and assessed Scientific research in this area is critical to understanding leadership training and other personnel issues social interactions and organizational structures within the military The U S Army Research Institute for the Behavioral and Social Sciences ARI asked the National Research Council to provide an agenda for basic behavioral and social research focused on applications in both the short and long term The committee responded by recommending six areas of research on the basis of their relevance potential impact and timeliness for military needs intercultural competence teams in complex environments technology based training nonverbal behavior emotion and behavioral neurophysiology The committee suggests doubling the current budget for basic research for the behavioral and social sciences across U S military research agencies The additional funds can support approximately 40 new projects per year across the committee's recommended research areas Human Behavior in Military Contexts includes committee reports and papers that demonstrate areas of stimulating ongoing research in the behavioral and social sciences that can enrich the military s ability to recruit train and enhance the performance of its personnel both organizationally and in its many roles in Health and Sustenance in Extreme Environment Swati Srivastava, Manish Sharma, Rajeev Varshney, 2025-10-02 This book provides insights into the challenges of military operations under extreme climatic conditions Divided into 3 sections the book covers the impact of extreme environments from high altitude areas to desert terrain forest conditions and the marine environment Chapters discuss the influence of altitude on military operations the role of the microbiome and innovative diagnostic and therapeutic approaches It also addresses physiological solutions for desert warfare and the complexities of jungle operations Further chapters describe the effects of marine motion and deep sea challenges covering strategies for health surveillance psychological well being and precision medicine in combat scenarios The book is supplemented with basic definitions descriptive artwork novel and unexplored research questions. The book is relevant for physiologists researchers in stress biology and military medicine interested in understanding the impact of extreme climatic conditions on soldier health and performance **Brain Performance Enhancement for Military** Operators Jan B. F. van Erp, Stefan Reschke, Marc Grootjen, Anne-Marie Brouwer, TNO Technische Menskunde, 2009 Performance of military operators depends on both physical and cognitive aspects Enhancement of operator performance should therefore address both the body and the brain This paper focuses on the latter We provide an extended list of areas where neuroscientific knowledge may be important like training and mental healthcare We zoom in on the relevance of neuroergonomics and Brain Machine Interfaces BMIs and present recent data from our lab Up till today the majority of applied neuroscience research is aimed at assisting people with medical limitations and not at performance enhancement for healthy users Knowledge transfer from patient orientated applications to military brain performance enhancement offers major opportunities for example in the design and evaluation of new systems We foresee that the first applications of BMIs will be available for workstation operators in high risk environments Future research should be focussed on three

tran1sitions 1 from clinical and patient apparatus to applications and equipment for healthy users 2 from lab or controlled environments to the field and 3 from fundamental knowledge to operational applications Abstract Military Psychology Carrie H. Kennedy, Eric A. Zillmer, 2022-06-30 With more than 60% new material reflecting advances in evidence based treatments and the evolving roles of military mental health providers the authoritative resource in the field is now in a significantly revised third edition The volume provides research based roadmaps for prevention and intervention with service members and veterans in a wide range of settings Up to date information about military procedures and guidelines is included throughout Grounded in current knowledge about stress and resilience chapters describe best practices in treating such challenges as depression anxiety disorders posttraumatic stress disorder and substance use disorders Also addressed are operational functions of psychologists in personnel assessment and selection counterintelligence and other areas New to This Edition Chapters on new topics the spectrum of military stress reactions concussion management military sexual assault embedded expeditionary psychological practice and security clearance evaluations Fully rewritten chapters on evidence based treatments behavioral health in primary care and disaster mental health Incorporates major shifts in how and where military mental health services are delivered

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