

# ***Enterprise Project Portfolio Management***

**Building Competencies for  
R&D and IT Investment Success**



**Richard M. Bayney, Ph.D.  
Ram Chakravarti**

# Enterprise Project Portfolio Management Building Competencies For Rd And It Investment Success

**Prasad Kodukula**



## **Enterprise Project Portfolio Management Building Competencies For R&D And IT Investment Success:**

Enterprise Project Portfolio Management Dr. Richard Bayney, Ram Chakravarti, 2012-08-11 This unique guide and professional reference presents a structured framework for practitioners and students of project program and portfolio management to enhance their strategic and analytic capabilities in the evolving discipline of project portfolio management PPM It provides a practical step by step approach to building competencies in categorizing evaluating optimizing prioritizing and managing an IT pharmaceutical biotech or other complex R D oriented portfolio of investments *Organizational Project Portfolio Management* Prasad S. Kodukula Kodukula, 2014-06-01 *Organizational Project Portfolio Management A Practitioner s Guide* offers a generic practical methodology and tool kit to design build and manage a balanced portfolio at any level of the enterprise These techniques can be used irrespective of business industry where the portfolio management group is located within the organizational hierarchy or the type of projects contained Key Features Discusses how the principles of financial portfolio management are applicable to project portfolios and outlines the three key steps to achieving a profitable project portfolio 1 Defining your project investment strategy 2 Selecting the right projects and 3 Effectively managing them Presents a model and PPM methodology for a balanced portfolio based on concepts similar to a framework known as the balanced scorecard that allows you to create a balance along any project characteristic such as size risk and development time Demonstrates how earned value management techniques can be effectively applied at the portfolio level and addresses risk and uncertainty Explains how to reprioritize projects when resources become limited utilize key metrics to monitor and manage portfolio performance and determine whether a project should be continued or terminated Uses a case study to illustrate how you can apply the methods and tools presented throughout the text and includes case study exercises to enhance the learning process WAV offers downloadable charts for managing resources discounted cash flow and Monte Carlo simulation spreadsheets and worksheets for portfolio and project case examples in the book available from the Web Added Value Download Resource Center at [jrosspub.com](http://jrosspub.com) **Organizational Project Portfolio Management** Prasad Kodukula, 2014-06-17 We have implemented the methodology presented in this book and it s been very helpful to me The book presents numerous PPM tools for project selection project ranking data visualization etc and has case study exercises that are highly practical and helpful in illustrating how the methodology and tools presented in the book can be used It is a valuable tool for implementing portfolio management in any company in any industry Bea Swanepoel Portfolio Manager Anglo American plc *Organizational Project Portfolio Management A Practitioner s Guide* offers a generic practical methodology and tool kit to design build and manage a balanced portfolio at any level of the enterprise These techniques can be used irrespective of business industry where the portfolio management group is located within the organizational hierarchy or the type of projects contained Nominated for the PMI 2014 David I Cleland Project Management Literature Award Portfolio Management John Wyzalek, Ginger Levin, PMP, PgMP, 2014-10-15 Recognizing the importance of

selecting and pursuing programs projects and operational work that add sustainable business value that benefits end users the Project Management Institute PMI issued its first Standard on Portfolio Management in 2006 In 2014 it launched the Portfolio Management Professional PfMP credential which several of the *Portfolio Management* Carl Marnewick, John Wyzalek, 2023-06-21 Portfolio management is becoming the must have for organizations to prosper and survive in this decade and beyond No longer can the organizational focus be one of following best and repeatable practices as resource limitations mean only those programs projects and operational work that add business value can and should be pursued Executives are focusing on strategic ability and managing complexity which can only be done through a disciplined portfolio process in ensuring the best mix of programs projects and operational work is under way In turn the portfolio is constantly in flux as difficult decisions are made if a project for example is no longer contributing to business value and providing benefits and should be terminated to reallocate resources to one of higher priority Commitment to this difficult approach is necessary at all levels and communication is required so everyone knows how their work contributes to the organization s strategic goals and objectives Portfolio Management Delivering on Strategy Second Edition focuses on the benefits of portfolio management to the organization Its goal is to provide senior executives a view on how portfolio management can deliver organizational strategy The emphasis is on the specific aspects within the portfolio management discipline and how each aspect should be managed from a business perspective and not necessarily from a portfolio management perspective Highlights of the book include Agile portfolio management Delivering organizational value Portfolio management and uncertainty Portfolio governance Marketing a portfolio Portfolio management success Starting with a review of the project portfolio concept and its development this book is a reference for executives and practitioners in the field as well as a students and researchers studying portfolio management *Project Management for Drug Developers* Joseph P. Stalder, 2022-12-29 Project managers in drug development are the driving force behind the coordination of efforts This book provides a practical reference for project managers in the pharmaceutical and biotech drug development industry with the goal of assisting in creating an efficient and effective team structure and environment The text details the role of project managers at each stage of drug development the key interfaces that the PM will need to work closely with and essential tools of the trade including frequently used techniques and methodologies This book is useful for both entry level and advanced level PMs as well as non project managers from other functions Features Includes authors recent experience with improved tactics and technologies software at various stages of drug development Provides the most up to date and best practices techniques and methodologies in project management Details the role of the PM at each stage of drug development including working with the key interfaces throughout the process Diverse audience including nonproject managers in clinical development clinical operations regulatory affairs medical affairs clinical pharmacology and biostatistics Provides templates and timelines for critical paths from development to commercialization and has potential as a textbook on relevant courses **Re-inventing**

**Drug Development** Jeffrey S. Handen, 2014-10-28 The biopharmaceutical industry has entered an era of unprecedented change and challenge characterized by increasing pricing pressures rising rates of attrition in the product development lifecycle and decreasing scientific innovation The most successful products are losing patent protection and pipelines have been unable to fill the gap This book explores the evolving definition of innovation in therapeutic product development and begins to examine its effects on the life sciences R D industry Historically scientific innovation alone was sufficient to maintain ROI and deliver on unmet medical needs However with many forces now conspiring to increase pressures on the commoditization of drug development industry support for truly novel often high risk development has eroded This calls for a drastic redefinition of what innovation is While innovation in the pharmaceutical R D industry has historically been applied to major advances in therapy and unmet medical needs we now need to see innovation increasingly defined in terms of financial marketing e g branded generics and emerging markets pharmacoeconomic and operational innovation In this book contributors drawn from the executive ranks of clinical development practitioners and stakeholders from biopharmaceutical companies clinical research organizations academia the financial community and the patient perspective have all come together to provide their expertise and visions Their goal is to start a dialogue about ways to radically improve therapeutics development and get more and better medicines to the patients who need them as fast as possible in the most cost efficient manner

**Core Concepts of Project Management** Samuel J. Mantel, 2005 Accompanying discs contain Microsoft Project Professional 2003 Project Server 2003 both 120 day trial versions and Crystal Ball which requires Microsoft Excel

Mastering Enterprise (Financial Post Data Group) Sue Birley, 1999-02-18      Gartner Group Symposium ITxpo , 1998

**The Economist** , 2006      **Bibliographic Guide to Business and Economics** New York Public Library. Research Libraries, 1976      **The Video Source Book** David J. WEINER, 1990      Barron's Guide to Graduate Business Schools , 2005  
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