Agile Software Development with Scrum

Ken Schwaber and Mike Beedle

SERIES IN AGILE SOFTWARE DEVELOPMENT

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The Scrum Field Guide Mitch Lacey, 2012 Thousands of IT professionals are being asked to make Scrum succeed in their organizations including many who weren t involved in the decision to adopt it If you re one of them The Scrum Field Guide will give you skills and confidence to adopt Scrum more rapidly more successfully and with far less pain and fear Long time Scrum practitioner Mitch Lacey identifies major challenges associated with early stage Scrum adoption as well as deeper issues that emerge after companies have adopted Scrum and describes how other organizations have overcome them You ll learn how to gain guick wins that build support and then use the flexibility of Scrum to maximize value creation across the entire process In 30 brief engaging chapters Lacey guides you through everything from defining roles to setting priorities to determining team velocity choosing a sprint length and conducting customer reviews Along the way he explains why Scrum can seem counterintuitive offers a solid grounding in the core agile concepts that make it work and shows where it can and shouldn t be modified Coverage includes Getting teams on board and bringing new team members aboard after you ve started Creating a definition of done for the team and organization Implementing the strong technical practices that are indispensable for agile success Balancing predictability and adaptability in release planning Keeping defects in check Running productive daily standup meetings Keeping people engaged with pair programming Managing culture clashes on Scrum teams Performing emergency procedures to get sprints back on track Establishing a pace your team can truly sustain Accurately costing projects and measuring the value they deliver Documenting Scrum projects effectively Prioritizing and estimating large backlogs Integrating outsourced and offshored components Packed with real world examples from Lacey s own experience this book is invaluable to everyone transitioning to agile developers architects testers managers and project owners alike Software Without Borders Steve Mezak, 2006 When everything goes right you end up with high quality software in half the time for a fraction of the cost But over 50% of offshore outsourcing projects do not achieve their cost saving goals or timelines or just fail completely The mistakes and missteps are costly and painful but NOW you don't have to go there This book shows you step by step how to make software development outsourcing work from concept to completion You ll discover how to Choose the right vendor quickly and confidently Stay in control of your outsourced software development project Achieve on time on scope and on budget results Fiercely protect your intellectual property Decide when Beyond Management M. Addleson, 2011-09-22 Traditional management to create a subsidiary for even greater savings structures systems and tools intended to make the first factories of the industrial ageefficient are now obsolete Applying them to knowledge work has exactly the opposite effect causing all kinds of breakdowns This book explains why knowledge workers have to manage themselves and tells them how to do it Ace the PMI-ACP® exam Sumanta Boral,2016-12-26 Prepare for the Project Management Institute's PMI Agile Certified Practitioner ACP exam Augment your professional experience with the necessary knowledge of the skills tools and techniques that are required for passing the examination

This is a comprehensive and one stop guide with 100% coverage of the exam topics detailed in the PMI ACP Exam content outline Rehearse and test your knowledge and understanding of the subject using the practice guizzes after each chapter three full length mock exams and practical tips and advice You will be able to understand the Agile manifesto its principles and many facets of Agile project management such as planning prioritization estimation releases retrospectives risk management and continuous improvement The book covers Agile metrics and means of demonstrating progress People management aspects such as behavioral traits servant leadership negotiation conflict management team building and Agile coaching are explained Whether you are a beginner or a seasoned practitioner this book also serves as a practical reference for key concepts in Agile and Agile methodologies such as Scrum XP Lean and Kanban What you will learn The necessary knowledge of the skills tools and techniques that are required for passing the PMI ACP examination To understand the scope and objectives of the PMI ACP exam and gain confidence by taking practice guizzes provided in each chapter and three full length mock exams To gain exposure to Agile methodologies such as Scrum XP Lean and Kanban plus various tools and techniques required to conduct Agile projects The focus is to Be Agile rather than Do Agile Who this book is for The audience for this book primarily includes IT professionals who wish to prepare for and pass the Agile Certified Professional ACP exam from the Project Management Institute PMI The book also is a practical reference book for Agile Practioners div Language for Game Design Christopher Barney, 2020-12-08 Chris Barney s Pattern Language for Game Design builds on the revolutionary work of architect Christopher Alexander to show students teachers and game development professionals how to derive best practices in all aspects of game design Using a series of practical rigorous exercises designers can observe and analyze the failures and successes of the games they know and love to find the deep patterns that underlie good design From an in depth look at Alexander's work to a critique of pattern theory in various fields to a new approach that will challenge your knowledge and put it to work this book seeks to transform how we look at building the interactive experiences that shape us Key Features Background on the architectural concepts of patterns and a Pattern Language as defined in the work of Christopher Alexander including his later work on the Fifteen Properties of Wholeness and Generative Codes Analysis of other uses of Alexander's work in computer science and game design and the limitations of those efforts A comprehensive set of example exercises to help the reader develop their own patterns that can be used in practical day to day game design tasks Exercises that are useful to designers at all levels of experience and can be completed in any order allowing students to select exercises that match their coursework and allowing professionals to select exercises that address their real world challenges Discussion of common pitfalls and difficulties with the pattern derivation process A guide for game design teachers studio leaders and university departments for curating and maintaining institutional Pattern Languages An Interactive Pattern Language website where you can share patterns with developers throughout the world patternlanguageforgamedesign com Comprehensive games reference for all games discussed in this book Author Chris

Barney is an industry veteran with more than a decade of experience designing and engineering games such as Poptropica and teaching at Northeastern University He has spoken at conferences including GDC DevCom and PAX on topics from core game design to social justice Seeking degrees in game design before formal game design programs existed Barney built his own undergraduate and graduate curricula out of offerings in sociology computer science and independent study In pursuit of a broad understanding of games he has worked on projects spanning interactive theater live action role playing game LARP design board games and tabletop role playing games RPGs An extensive collection of his essays of game design topics can be found on his development blog at perspectivesingamedesign com Agile Software Development with Scrum Ken Schwaber, Mike Beedle, 2008-03-21 Arguably the most important book about managing technology and systems development efforts this book describes building systems using the deceptively simple process Scrum Readers will come to understand a new approach to systems development projects that cuts through the complexity and ambiguity of complex emergent requirements and unstable technology to iteratively and quickly produce quality software BENEFITS Learn how to immediately start producing software incrementally regardless of existing engineering practices or methodologies Learn how to simplify the implementation of Agile processes Learn how to simplify XP implementation through a Scrum wrapper Learn why Agile processes work and how to manage them Understand the theoretical underpinnings of Agile processes

Software in 30 Days Ken Schwaber, Jeff Sutherland, 2012-03-21 A radical approach to getting IT projects done faster and cheaper than anyone thinks possible Software in 30 Days summarizes the Agile and Scrumsoftware development method which allows creation of game changingsoftware in just 30 days Projects that use it are three timesmore successful than those that don't Software in 30 Daysis for the business manager the entrepreneur the productdevelopment manager or IT manager who wants to develop softwarebetter and faster than they now believe possible Learn how thisunorthodox process works how to get started and how to succeed Control risk manage projects and have your people succeed with simple but profound shifts in the thinking The authors explain powerful concepts such as the art of the possible bottom up intelligence and why it's good to failearly all with no risk greater than thirty days The productivity gain vs traditional waterfall methods hasbeen over 100% on many projects Author Ken Schwaber is a co founder of the Agile softwaremovement and co creator with Jeff Sutherland of the Scrumtechnique for building software in 30 days Coauthor Jeff Sutherland was cosigner of the Agile Manifesto which marked the start of the Agile movement Software in 30 Days is a must read for all managers andbusiness owners who use software in their organizations or in their products and want to stop the cycle of slow expensive softwaredevelopment Programmers will want to buy copies for their managers and their customers so they will know how to The Enterprise and Scrum Ken Schwaber, 2007-06-13 It s time to extend the collaborate to get thebest work possible benefits of Scrum greater agility higher quality products and lower costs from individual teams to your entire enterprise However with Scrum's lack of prescribed rules the friction of change can be challenging as people struggle to break from old

project management habits In this book agile process revolution leader Ken Schwaber takes you through change management for your organizational and interpersonal processes explaining how to successfully adopt Scrum across your entire organization A cofounder of Scrum Ken draws from decades of experience answering your questions through case studies of proven practices and processes With them you ll learn how to adopt and adapt Scrum in the enterprise And gain profound levels of transparency into your development processes Discover how to Evaluate the benefits of adopting Scrum in any size organization Initiate an enterprise transition project Implement a single prioritized Product Backlog Organize effective Scrum teams using a top down approach Adapt and apply solutions for integrating engineering practices across multiple teams Shorten release times by managing high value increments Refine your Scrum practices and help reduce the length of Sprints Agile Project Management with Scrum Ken Schwaber, 2015 Learning Agile Andrew Stellman, Jennifer Greene, 2014-11-12 Learning Agile is a comprehensive guide to the most popular agile methods written in a light and engaging style that makes it easy for you to learn Agile has revolutionized the way teams approach software development but with dozens of agile methodologies to choose from the decision to go agile can be tricky This practical book helps you sort it out first by grounding you in agile s underlying principles then by describing four specific and well used agile methods Scrum extreme programming XP Lean and Kanban Each method focuses on a different area of development but they all aim to change your team s mindset from individuals who simply follow a plan to a cohesive group that makes decisions together Whether you re considering agile for the first time or trying it again you ll learn how to choose a method that best fits your team and your company Understand the purpose behind agile s core values and principles Learn Scrum s emphasis on project management self organization and collective commitment Focus on software design and architecture with XP practices such as test first and pair programming Use Lean thinking to empower your team eliminate waste and deliver software fast Learn how Kanban's practices help you deliver great software by managing flow Adopt agile practices and principles with an agile coach Scrum - A Pocket Guide - 3rd edition Gunther Verheyen, 2021-01-01 This pocket guide to Scrum is the one book for everyone who wants to learn or re learn about Scrum The book describes the framework as it was designed and intended with a strong focus on the purpose to the rules and adding an historical perspective to Scrum and the Agile movement As the balance of society keeps shifting from industrial labor to digital work complexity and unpredictability keep increasing The need for agility through Scrum increases equally in and beyond software and product development This 3rd edition of Scrum A Pocket Guide while introducing some changes in terminology more than ever offers the clarity and insights on Scrum that many organizations need more than ever It will help people and their organizations properly shape their Scrum regardless of their domain or business Scrum A Pocket Guide is an extraordinarily competent book It flows with insight understanding and perception This should be the de facto standard handout for all looking for a complete yet clear overview of Scrum without being bothered by irrelevancies Ken Schwaber Scrum co creator The author

Gunther Verheyen is a seasoned Scrum practitioner 2003 He has been employing Scrum since 2003 He was partner to Ken Schwaber and Director of the Professional Scrum series at Scrum org He is the founder of Ullizee Inc and engages with people and organizations as an independent Scrum Caretaker on a journey of humanizing the workplace with Scrum <u>Professional Scrum Master Guide</u> Fred Heath, 2021-07-16 Go from absolute beginner to passing your exam the first time with this comprehensive guide Filled with real world illustrations this book has been revised to align with the most recent Scrum standards empowering you to become a Scrum Expert A new expanded second edition is now available featuring the latest Scrum insights and enhanced exam preparation resources Key Features Go from absolute beginner to exam ready with detailed explorations of Scrum use cases Understand the different applications of agile concepts and how to best apply them to your business Discover expert tips and work with real world examples to pass the certification exam the first time Book DescriptionThis book demonstrates the real world applications of Scrum in a variety of scenarios all with practical examples You ll understand why the structure of your Scrum team matters and how to create and manage sprint and product backlogs Each chapter concludes with relevance to the exam reinforcing what you ve learned as you work through the book and making sure you have an edge when it comes to earning your certificate The statements made and opinions expressed herein belong exclusively to Packt Publishing Ltd and are not shared by or represent the viewpoint of Scrum org This training does not constitute an endorsement of any product service or point of view Scrum org makes no representations warranties or assurances of any kind express or implied as to the completeness accuracy reliability suitability availability or currency of the content contained in this presentation or any material related to this presentation. In no event shall Scrum orgits agents officers employees licensees or affiliates be liable for any damages whatsoever including without limitation damages for loss of profits business information or loss of information arising out of the information or statements contained in the training Any reliance you place on such content is strictly at your own risk What you will learn Get to grips with Agile development and Scrum from the ground up Understand the roles and responsibilities within the Scrum team Discover how to conduct Scrum events and create Scrum artifacts Explore real world scenarios and use cases for Scrum in action Develop an in depth understanding of how to run a successful sprint to deliver results quickly Be fully prepared and able to pass your exam the first time Who this book is for Assuming no prior knowledge of Scrum this book is for professionals who want to build a strong foundation in Scrum practices with the intention of passing the certification exam If you re a product owner or project manager looking to stay relevant in an agile world this book is essential to helping you become a Scrum expert

Succeeding with Agile Mike Cohn,2009-10-20 Proven 100% Practical Guidance for Making Scrum and Agile Work in Any Organization This is the definitive realistic actionable guide to starting fast with Scrum and agile and then succeeding over the long haul Leading agile consultant and practitioner Mike Cohn presents detailed recommendations powerful tips and real world case studies drawn from his unparalleled experience helping hundreds of software organizations make Scrum

and agile work Succeeding with Agile is for pragmatic software professionals who want real answers to the most difficult challenges they face in implementing Scrum Cohn covers every facet of the transition getting started helping individuals transition to new roles structuring teams scaling up working with a distributed team and finally implementing effective metrics and continuous improvement Throughout Cohn presents Things to Try Now sections based on his most successful advice Complementary Objection sections reproduce typical conversations with those resisting change and offer practical guidance for addressing their concerns Coverage includes Practical ways to get started immediately and get good fast Overcoming individual resistance to the changes Scrum requires Staffing Scrum projects and building effective teams Establishing improvement communities of people who are passionate about driving change Choosing which agile technical practices to use or experiment with Leading self organizing teams Making the most of Scrum sprints planning and quality techniques Scaling Scrum to distributed multiteam projects Using Scrum on projects with complex sequential processes or challenging compliance and governance requirements Understanding Scrum's impact on HR facilities and project management Whether you ve completed a few sprints or multiple agile projects and whatever your role manager developer coach ScrumMaster product owner analyst team lead or project lead this book will help you succeed with your very next project Then it will help you go much further It will help you transform your entire development organization *Agile Scrum* Implementation and Its Long-Term Impact on Organizations Walsh, Kenneth R., Mahesh, Sathiadev, Trumbach, Cherie C.,2020-08-21 Software engineering has surfaced as an industrial field that is continually evolving due to the emergence of advancing technologies and innovative methodologies Scrum is the most recent revolution that is transforming traditional software procedures which has researchers and practitioners scrambling to find the best techniques for implementation The continued development of this agile process requires an extensive level of research on up to date findings and applicable practices Agile Scrum Implementation and Its Long Term Impact on Organizations is a collection of innovative research on the methods and applications of scrum practices in developing agile software systems. The book combines perspectives from both the academic and professional communities as the challenges and solutions expressed by each group can create a better understanding of how practice must be applied in the real world of software development While highlighting topics including scrum adoption iterative deployment and human impacts this book is ideally designed for researchers developers engineers practitioners academicians programmers students and educators seeking current research on practical improvements in agile software progression using scrum methodologies The Software Project Manager's Bridge to Agility Michele Sliger, Stacia Broderick, 2008-05-19 When software development teams move to agile methods experienced project managers often struggle doubtful about the new approach and uncertain about their new roles and responsibilities In this book two long time certified Project Management Professionals PMPRs and Scrum trainers have built a bridge to this dynamic new paradigm They show experienced project managers how to successfully transition to agile by refocusing on facilitation and

collaboration not command and control The authors begin by explaining how agile works how it differs from traditional plan driven methodologies the benefits it promises and the real world results it delivers Next they systematically map the Project Management Institute's classic methodology independent techniques and terminology to agile practices. They cover both process and project lifecycles and carefully address vital issues ranging from scope and time to cost management and stakeholder communication Finally drawing on their own extensive personal experience they put a human face on your personal transition to agile covering the emotional challenges personal values and key leadership traits you ll need to succeed Coverage includes Relating the PMBOKR Guide ideals to agile practices similarities overlaps and differences Understanding the role and value of agile techniques such as iteration release planning and retrospectives Using agile techniques to systematically and continually reduce risk Implementing quality assurance QA where it belongs in analysis design defect prevention and continuous improvement Learning to trust your teams and listen for their discoveries Procuring purchasing and contracting for software in agile collaborative environments Avoiding the common mistakes software teams make in transitioning to agile Coordinating with project management offices and non agile teams Selling agile within your teams and throughout your organization For every project manager who wants to become more agile Part I An Agile Overview 7 Chapter 1 What is Agile 9 Chapter 2 Mapping from the PMBOKR Guide to Agile 25 Chapter 3 The Agile Project Lifecycle in Detail 37 Part II The Bridge Relating PMBOKR Guide Practices to Agile Practices 49 Chapter 4 Integration Management 51 Chapter 5 Scope Management 67 Chapter 6 Time Management 83 Chapter 7 Cost Management 111 Chapter 8 Quality Management 129 Chapter 9 Human Resources Management 143 Chapter 10 Communications Management 159 Chapter 11 Risk Management 177 Chapter 12 Procurement Management 197 Part III Crossing the Bridge to Agile 215 Chapter 13 How Will My Responsibilities Change 217 Chapter 14 How Will I Work with Other Teams Who Aren t Agile 233 Chapter 15 How Can a Project Management Office Support Agile 249 Chapter 16 Selling the Benefits of Agile 265 Chapter 17 Common Mistakes 285 Appendix A Agile Methodologies 295 Appendix B Agile Artifacts 301 Glossary 321 Bibliography Agile Software Development Peter Wlodarczak, 2023-12-08 Agile Software Development is an 327 Index 333 introduction to agile software development methods Agile methods try to diminish complexity increase transparency and reach a deployable product in a shorter time frame Agile methods use an iterative and incremental approach to minimize risks and to avoid maldevelopment The book gives a short introduction to agile methods and agile software development principles It serves as a study book and as a reference manual Based on the official Scrum Guide the book also covers other topics such as best practices for agile software development and agile testing It targets practitioners who want to start with agile software development as well as developers or project managers who already use agile methodologies The book can be read from the beginning but each chapter has been written in a way so it can be read individually *Agile Software* Development Peter Oliver, 2018-03-22 It wasn t until 2001 when seventeen software developers met at the Snowbird resort in Utah and put together a document known as The Manifesto for Agile Software Development that incorporated all the lightweight software development methods of the 1990s such as Scrum 1995 into a working draft of best practices This document was modified over many years until the creation of the Agile Glossary in 2011 an open source repository of knowledge by the world's agile practitioners In this Concise Reads guide well walk you through the basics of Agile and Agile methods such as Scrum and Kanban so you could use this framework in the management of your next software development project At its simplest form think of the framework as a way to reduce inefficiency through rapid prototyping cross functional team set up and clearly defined non overlapping roles. The proven assumption was that by iterating through the entire development cycle multiple times a learning curve begins to take effect that produces efficiency gains Ready to Learn Agile Scrum and Kanban in an hour Amazon Enterprise-Scale Agile Software Development James Schiel, 2009-11-18 Enterprise Scale Agile Software Development is the collective sum of knowledge accumulated during the full scale transition of a 1400 person organization to agile development considered the largest implementation of agile development and Scrum ever attempted anywhere in the world Now James Schiel a certified Scrum trainer and member of the Scrum **Software Development** ,2009 Agile Software Development with C# Scrum, Extreme Programming, and Kanban Lynn Smith, 2016-12-22 This book is for beginners This book introduces you to the field of agile software development with C There are many books on C and as many or even greater number of books on agile but very few books combine both software development methodologies and programming language Agile blurs the line between the roles of analyst designer programmer and tester This book follows that principle When you learn agile you will learn to analyze design develop and test By the end of the book you will be given a tiny project to work on by following the agile philosophy It is great if you can have two or three other readers to practice it together such as in a college setting This book is not a reference book so we can keep the materials at minimum This book is not an in depth cover of any topic because in depth materials make it difficult for beginners Also readers can always search the Web for details This book requires you to type all the codes We don t provide sample code downloads Throughout the book you will be given plenty of exercises in the form of Programming Challenges and Test Your Understanding You are strongly encouraged to do all exercises while you read this book

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