

Agile Software Development



The Agile Software Development Series

Cockburn • Highsmith
Series Editors

Alistair Cockburn

Agile Software Development Alistair Cockburn

James A. Highsmith



Agile Software Development Alistair Cockburn:

Agile Software Development Alistair Cockburn, 2006-10-19 Agile Software Development is a highly stimulating and rich book. The author has a deep background and gives us a tour de force of the emerging agile methods. Tom Gilb: The agile model of software development has taken the world by storm. Now in Agile Software Development Second Edition, one of agile's leading pioneers updates his Jolt Productivity award-winning book to reflect all that's been learned about agile development since its original introduction. Alistair Cockburn begins by updating his powerful model of software development as a cooperative game of invention and communication. Among the new ideas he introduces harnessing competition without damaging collaboration, learning lessons from lean manufacturing, and balancing strategies for communication. Cockburn also explains how the cooperative game is played in business and on engineering projects, not just software development. Next, he systematically illuminates the agile model, shows how it has evolved, and answers the questions developers and project managers ask most often, including: Where does agile development fit in our organization? How do we blend agile ideas with other ideas? How do we extend agile ideas more broadly? Cockburn takes on crucial misconceptions that cause agile projects to fail. For example, you'll learn why encoding project management strategies into fixed processes can lead to ineffective strategy decisions and costly mistakes. You'll also find a thoughtful discussion of the controversial relationship between agile methods and user experience design. Cockburn turns to the practical challenges of constructing agile methodologies for your own teams. You'll learn how to tune and continuously reinvent your methodologies and how to manage incomplete communication. This edition contains important new contributions on these and other topics: Agile and CMMI, Introducing agile from the top down, Revisiting custom contracts, Creating change with stickers. In addition, Cockburn updates his discussion of the Crystal methodologies, which utilize his cooperative game as their central metaphor. If you're new to agile development, this book will help you succeed the first time out. If you've used agile methods before, Cockburn's techniques will make you even more effective.

Agile Software Development Alistair Cockburn, 2002 Alastair Cockburn offers advice on bringing difficult software development projects to a successful conclusion with a minimum of stress. The volume is based on over 10 years of interviewing software project teams.

Crystal Clear Alistair Paul Becker, Alistair Cockburn, 2004-10-19 Carefully researched over ten years and eagerly anticipated by the agile community, *Crystal Clear: A Human Powered Methodology for Small Teams* is a lucid and practical introduction to running a successful agile project in your organization. Each chapter illuminates a different important aspect of orchestrating agile projects. Highlights include: Attention to the essential human and communication aspects of successful projects; Case studies, examples, principles, strategies, techniques, and guiding properties; Samples of work products from real world projects instead of blank templates and toy problems; Top strategies used by software teams that excel in delivering quality code in a timely fashion; Detailed introduction to emerging best practice techniques such as Blitz Planning, Project 360°, and the essential Reflection Workshop; Question and answer

with the author about how he arrived at these recommendations including where they fit with CMMI ISO RUP XP and other methodologies A detailed case study including an ISO auditor s analysis of the project Perhaps the most important contribution this book offers is the Seven Properties of Successful Projects The author has studied successful agile projects and identified common traits they share These properties lead your project to success conversely their absence endangers your project

Agile Software Development Ecosystems James A. Highsmith, 2002 Traditional software development methods struggle to keep pace with the accelerated pace and rapid change of Internet era development Several agile methodologies have been developed in response and these approaches to software development are showing exceptional promise In this book Jim Highsmith covers them all showing what they have in common where they differ and how to choose and customize the best agile approach for your needs

KEY TOPICS Highsmith begins by introducing the values and principles shared by virtually all agile software development methods He presents detailed case studies from organizations that have used them as well as interviews with each method s principal authors or leading practitioners Next he takes a closer look at the key features and techniques associated with each major Agile approach Extreme Programming XP Crystal Methods Scrum Dynamic Systems Development Method DSDM Lean Development Adaptive Software Development ASD and Feature Driven Development FDD In Part III Highsmith offers practical advice on customizing the optimal agile discipline for your own organization

MARKET For all software developers project managers and other IT professionals seeking more flexible effective approaches to developing software

Agile Software Development in the Large Jutta Eckstein, 2013-07-19 This is the digital version of the printed book Copyright 2004 Who Says Large Teams Can t Handle Agile Software Development Agile or lightweight processes have revolutionized the software development industry They re faster and more efficient than traditional software development processes They enable developers to embrace requirement changes during the project deliver working software in frequent iterations focus on the human factor in software development Unfortunately most agile processes are designed for small or mid sized software development projects bad news for large teams that have to deal with rapid changes to requirements That means all large teams

With Agile Software Development in the Large Jutta Eckstein a leading speaker and consultant in the agile community shows how to scale agile processes to teams of up to 200 The same techniques are also relevant to teams of as few as 10 developers especially within large organizations Topics include the agile value system as used in large teams the impact of a switch to agile processes the agile coordination of several sub teams the way project size and team size influence the underlying architecture Stop getting frustrated with inflexible processes that cripple your large projects Use this book to harness the efficiency and adaptability of agile software development

Stop getting frustrated with inflexible processes that cripple your large projects Use this book to harness the efficiency and adaptability of agile software development

Lean Architecture James O. Coplien, Gertrud Bjørnvig, 2011-01-06 More and more Agile projects are seeking architectural roots as they struggle with complexity and scale

and they're seeking lightweight ways to do it. Still seeking. In this book the authors help you to find your own path. Taking cues from Lean development they can help steer your project toward practices with longstanding track records. Up front architecture. Sure. You can deliver an architecture as code that compiles and that concretely guides development without bogging it down in a mass of documents and guesses about the implementation. Documentation. Even a whiteboard diagram or a CRC card is documentation. The goal isn't to avoid documentation but to document just the right things in just the right amount. Process. This all works within the frameworks of Scrum, XP and other Agile approaches. *Patterns for Effective Use Cases* Steve Adolph, Paul Bramble, 2003. Simple, elegant and proven solutions to the specific problems of writing use cases on real projects. This workbook has 36 specific guidelines that readers can use to measure the quality of their use cases. This is the first book to specifically address use cases with the proven and popular development concept of patterns.

Introduction to Agile Methods Sondra Ashmore Ph.D., Kristin Runyan, 2014-06-23. A Thorough Introduction to the Agile Framework and Methodologies That Are Used Worldwide. Organizations of all shapes and sizes are embracing Agile methodologies as a way to transform their products, customer satisfaction and employee engagement. Many people with varying levels of work experience are interested in understanding the architecture and nuances of Agile but it is difficult to know where to start. Numerous practitioner books are available but there has never been a single source for unbiased information about Agile methodologies until now. Introduction to Agile Methods is the place to start for students and professionals who want to understand Agile and become conversant with Agile values, principles, framework and processes. Authors Sondra Ashmore and Kristin Runyan use academic research and their own experiences with numerous Agile implementations to present a clear description of the essential concepts. They address all key roles and the entire development life cycle including common roadblocks that must be overcome to be successful. Through the authors' realistic use cases, practical examples and thought provoking interviews with pioneering practitioners, complex concepts are made relatable. No matter what your role or level of experience, this book provides a foundational understanding that can be used to start or enhance any Agile effort. Coverage includes: How Agile compares with the Waterfall method and when to use each. Why Agile demands a cultural transformation and how that looks to each participant. Comparing various Agile methodologies including Scrum, Kanban, Extreme Programming, XP, Crystal, Feature Driven Development, FDD, Lean and DSDM. Understanding the roles within Agile and how they work together to create superior results. Agile approaches to requirements gathering, planning, estimating, tracking, reporting, testing, quality and integration. Extending Agile beyond IT.

Organizational Patterns of Agile Software Development James O. Coplien, Neil Harrison, 2005. For courses in Advanced Software Engineering or Object Oriented Design. This book covers the human and organizational dimension of the software improvement process and software project management whether based on the CMM or ISO 9000 or the Rational Unified Process. Drawn from a decade of research, it emphasizes common sense practices. Its principles are general but concrete.

every pattern is its own built in example Historical supporting material from other disciplines is provided Though even pattern experts will appreciate the depth and currency of the material it is self contained and well suited for the layperson

Lean Software Development Mary Poppendieck, Tom Poppendieck, 2003-05-08 Lean Software Development An Agile Toolkit Adapting agile practices to your development organization Uncovering and eradicating waste throughout the software development lifecycle Practical techniques for every development manager project manager and technical leader Lean software development applying agile principles to your organization In Lean Software Development Mary and Tom Poppendieck identify seven fundamental lean principles adapt them for the world of software development and show how they can serve as the foundation for agile development approaches that work Along the way they introduce 22 thinking tools that can help you customize the right agile practices for any environment Better cheaper faster software development You can have all three if you adopt the same lean principles that have already revolutionized manufacturing logistics and product development Iterating towards excellence software development as an exercise in discovery Managing uncertainty decide as late as possible by building change into the system Compressing the value stream rapid development feedback and improvement Empowering teams and individuals without compromising coordination Software with integrity promoting coherence usability fitness maintainability and adaptability How to see the whole even when your developers are scattered across multiple locations and contractors Simply put Lean Software Development helps you refocus development on value flow and people so you can achieve breakthrough quality savings speed and business alignment

Design in Object Technology 2 Alistair Cockburn, 2022-10 The classic tour de force course on agile software development brought up to date with the backstories from the time and reflections on what is still relevant from the original author and world renowned agile manifesto co author Dr Alistair Cockburn That course in 1994 contained all the key concepts used in today's software development world object oriented design incremental development use cases and modern project management Now Dr Cockburn reflects on the course content What were the backstories behind the ideas then becoming mainstream What does he think of them now almost 30 years later These are fresh unique and never before published thoughts This book offers a rare glimpse into a moment in time where the standards and practices of object technology were being chartered by the leaders of the day It brings that up to date with the commentary on backstories and current thoughts Readers who already know the concepts will enjoy seeing how they were presented will enjoy the backstories and can compare their thoughts on his modern reflections Newcomers will learn subtleties of techniques they may only have heard of Everyone will enjoy the depth and liveliness of this remarkable course brought up to date Dr Cockburn was named 42 Greatest Software Professionals of All Times A world expert on methodologies project management software architecture use cases and agile development he co authored both the Agile Manifesto and the Project Management Declaration of Interdependence He was one of the leading methodologists in the new area of object oriented design in the early 1990s Hired by the IBM Consulting

Group to create their methodology for object technology projects he taught the entire design team on a live project all they would need to know to run the project they were embarking on It was a tour de force of project education complete from project management tips to requirements gathering to software design It set the stage for modern agile development techniques This book is that course with backstories and current thoughts

Agility and Discipline Made Easy Per Kroll, Bruce MacIsaac, 2006-05-19 The Japanese samurai Musashi wrote One can win with the long sword and one can win with the short sword Whatever the weapon there is a time and situation in which it is appropriate Similarly we have the long RUP and the short RUP and all sizes in between RUP is not a rigid static recipe and it evolves with the field and the practitioners as demonstrated in this new book full of wisdom to illustrate further the liveliness of a process adopted by so many organizations around the world Bravo Philippe Kruchten Professor University of British Columbia The Unified Process and its practices have had and continue to have a great impact on the software industry This book is a refreshing new look at some of the principles underlying the Unified Process It is full of practical guidance for people who want to start or increase their adoption of proven practices No matter where you are today in terms of software maturity you can start improving tomorrow Ivar Jacobson Ivar Jacobson Consulting Kroll and MacIsaac have written a must have book It is well organized with new principles for software development I encounter many books I consider valuable I consider this one indispensable especially as it includes over 20 concrete best practices If you are interested in making your software development shop a better one read this book Ricardo R Garcia President Global Rational User Group Council www.rational.com/index.php

Agile software development is real it works and it's here to stay Now is the time to come up to speed on agile best practices for the Unified Process and this book provides a great starting point Scott W Ambler practice leader Agile Modeling IBM and the global economy have become increasingly dependent on software over the last decade and our industry has evolved some discriminating best practices Per and Bruce have captured the principles and practices of success in this concise book a must for executives project managers and practitioners These ideas are progressive but they strike the right balance between agility and governance and will form the foundation for successful systems and software developers for a long time Walker Royce Vice President IBM Software Services Rational Finally the RUP is presented in digestible bite size pieces Kroll and MacIsaac effectively describe a set of practices that can be adopted in a low ceremony ad hoc fashion suited to the culture of the more agile project team while allowing them to understand how to scale their process as needed Dean Leffingwell author and software business advisor and executive This text fills an important gap in the knowledge base of our industry providing agile practices in the proven scalable framework of the Unified Process With each practice able to be throttled to the unique context of a development organization Kroll and MacIsaac provide software teams with the ability to balance agility and discipline as appropriate for their specific needs Brian G Lyons CTO Number Six Software Inc In **Agility and Discipline Made Easy** Rational Unified Process RUP and Open Unified Process OpenUP experts Per Kroll and Bruce MacIsaac share twenty

well defined best practices that you and your team can start adopting today to improve the agility predictability speed and cost of software development Kroll and MacIsaac outline proven principles for software development and supply a number of supporting practices for each You ll learn what problems each practice addresses and how you can best leverage RUP and OpenUP an open source version of the Unified Process to make the practice work for you You ll find proactive prescriptive guidance on how to adopt the practices with minimal risk and implement as much or as little of RUP or OpenUP as you want Learn how to apply sample practices from the Unified Process so you can Execute your project in iterations Embrace and manage change Test your own code Describe requirements from the user perspective Architect with components and services Model key perspectives Whether you are interested in agile or disciplined development using RUP OpenUP or other agile processes this book will help you reduce the anxiety and cost associated with software improvement by providing an easy non intrusive path toward improved results without overwhelming you and your team *Agile Documentation* Andreas Rüping,2005-01-14 Software documentation forms the basis for all communication relating to a software project To be truly effective and usable it should be based on what needs to be known Agile Documentation provides sound advice on how to produce lean and lightweight software documentation It will be welcomed by all project team members who want to cut out the fat from this time consuming task Guidance given in pattern form easily digested and cross referenced provides solutions to common problems Straightforward advice will help you to judge What details should be left in and what left out When communication face to face would be better than paper or online How to adapt the documentation process to the requirements of individual projects and build in change How to organise documents and make them easily accessible When to use diagrams rather than text How to choose the right tools and techniques How documentation impacts the customer Better than offering pat answers or prescriptions this book will help you to understand the elements and processes that can be found repeatedly in good project documentation and which can be shaped and designed to address your individual circumstance The author uses real world examples and utilises agile principles to provide an accessible practical pattern based guide which shows how to produce necessary and high quality documentation *Balancing Agility and Discipline* Barry Boehm,Richard N. Turner,2003-08-11 Agility and discipline These apparently opposite attributes are in fact complementary values in software development Plan driven developers must also be agile nimble developers must also be disciplined The key to success is finding the right balance between the two which will vary from project to project according to the circumstances and risks involved Developers pulled toward opposite ends by impassioned arguments ultimately must learn how to give each value its due in their particular situations Balancing Agility and Discipline sweeps aside the rhetoric drills down to the operational core concepts and presents a constructive approach to defining a balanced software development strategy The authors expose the bureaucracy and stagnation that mark discipline without agility and liken agility without discipline to unbridled and fruitless enthusiasm Using a day in the life of two development teams and ground

breaking case studies they illustrate the differences and similarities between agile and plan driven methods and show that the best development strategies have ways to combine both attributes Their analysis is both objective and grounded leading finally to clear and practical guidance for all software professionals showing how to locate the sweet spot on the agility discipline continuum for any given project

Configuration Management Principles and Practice Anne Mette Jonassen Hass, 2003 Anne Mette Jonassen Hass explains the principles and benefits of a sound configuration management strategy This volume is designed to help the professional put that strategy into action

Agile Development with ICONIX Process Don Rosenberg, Mark Collins-Cope, Matt Stephens, 2006-11-22 This book describes how to apply ICONIX Process a minimal use case driven modeling process in an agile software project It s full of practical advice for avoiding common agile pitfalls Further the book defines a core agile subset so those of you who want to get agile need not spend years learning to do it Instead you can simply read this book and apply the core subset of techniques The book follows a real life NET C project from inception and UML modeling to working code through several iterations You can then go on line to compare the finished product with the initial set of use cases The book also introduces several extensions to the core ICONIX Process including combining test driven development TDD with up front design to maximize both approaches with examples using Java and JUnit And the book incorporates persona analysis to drive the projects goals and reduce requirements churn

Agile Software Development Alistair Cockburn, 2002 Alastair Cockburn offers advice on bringing difficult software development projects to a successful conclusion with a minimum of stress The volume is based on over 10 years of interviewing software project teams

AGILE MANAGEMENT: Feature Driven Development C. P. Puri, 2009-12 There are four broad topics covered in Agile Project Management opportunity principles framework and practices The opportunity lies in creating innovative products and services things that are new different and creative These are products that can t be defined completely in the beginning but evolve over time through experimentation exploration and adaptation The book discusses the Agile Revolution describe the value and principles that actuate APM cover the APM process framework and individual practices examine how agile principles are used and underscores and how APM helps address the changing nature of new product development

Writing Effective Use Cases Alistair Cockburn, 2000-10-06 Writing use cases as a means of capturing the behavioral requirements of software systems and business processes is a practice that is quickly gaining popularity Use cases provide a beneficial means of project planning because they clearly show how people will ultimately use the system being designed On the surface use cases appear to be a straightforward and simple concept Faced with the task of writing a set of use cases however practitioners must ask How exactly am I supposed to write use cases Because use cases are essentially prose essays this question is not easily answered and as a result the task can become formidable In *Writing Effective Use Cases* object technology expert Alistair Cockburn presents an up to date practical guide to use case writing The author borrows from his extensive experience in this realm and expands on the classic treatments of use cases to provide

software developers with a nuts and bolts tutorial for writing use cases The book thoroughly covers introductory intermediate and advanced concepts and is therefore appropriate for all knowledge levels Illustrative writing examples of both good and bad use cases reinforce the author s instructions In addition the book contains helpful learning exercises with answers to illuminate the most important points Highlights of the book include A thorough discussion of the key elements of use cases actors stakeholders design scope scenarios and more A use case style guide with action steps and suggested formats An extensive list of time saving use case writing tips A helpful presentation of use case templates with commentary on when and where they should be employed A proven methodology for taking advantage of use cases With this book as your guide you will learn the essential elements of use case writing improve your use case writing skills and be well on your way to employing use cases effectively for your next development project *Software Projects Secrets* George Stepanek,2012-11-29 *Software Project Secrets* Why Software Projects Fail offers a new path to success in the software industry This book reaches out to managers developers and customers who use industry standard methodologies but whose projects still struggle to succeed Author George Stepanek analyzes the project management methodology itself a critical factor that has thus far been overlooked He explains why it creates problems for software development projects and begins by describing 12 ways in which software projects are different from other kinds of projects He also analyzes the project management body of knowledge to discover 10 hidden assumptions that are invalid in the context of software projects

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Table of Contents Agile Software Development Alistair Cockburn

1. Understanding the eBook Agile Software Development Alistair Cockburn
 - The Rise of Digital Reading Agile Software Development Alistair Cockburn
 - Advantages of eBooks Over Traditional Books
2. Identifying Agile Software Development Alistair Cockburn
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Agile Software Development Alistair Cockburn
 - User-Friendly Interface
4. Exploring eBook Recommendations from Agile Software Development Alistair Cockburn
 - Personalized Recommendations
 - Agile Software Development Alistair Cockburn User Reviews and Ratings
 - Agile Software Development Alistair Cockburn and Bestseller Lists
5. Accessing Agile Software Development Alistair Cockburn Free and Paid eBooks
 - Agile Software Development Alistair Cockburn Public Domain eBooks
 - Agile Software Development Alistair Cockburn eBook Subscription Services

- Agile Software Development Alistair Cockburn Budget-Friendly Options
- 6. Navigating Agile Software Development Alistair Cockburn eBook Formats
 - ePub, PDF, MOBI, and More
 - Agile Software Development Alistair Cockburn Compatibility with Devices
 - Agile Software Development Alistair Cockburn Enhanced eBook Features
- 7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Agile Software Development Alistair Cockburn
 - Highlighting and Note-Taking Agile Software Development Alistair Cockburn
 - Interactive Elements Agile Software Development Alistair Cockburn
- 8. Staying Engaged with Agile Software Development Alistair Cockburn
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Agile Software Development Alistair Cockburn
- 9. Balancing eBooks and Physical Books Agile Software Development Alistair Cockburn
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Agile Software Development Alistair Cockburn
- 10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
- 11. Cultivating a Reading Routine Agile Software Development Alistair Cockburn
 - Setting Reading Goals Agile Software Development Alistair Cockburn
 - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of Agile Software Development Alistair Cockburn
 - Fact-Checking eBook Content of Agile Software Development Alistair Cockburn
 - Distinguishing Credible Sources
- 13. Promoting Lifelong Learning
 - Utilizing eBooks for Skill Development
 - Exploring Educational eBooks
- 14. Embracing eBook Trends

- Integration of Multimedia Elements
- Interactive and Gamified eBooks

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